Concordia College

Traditional and Post-Baccalaureate Undergraduate Nursing Programs

Handbook

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Revised: 2010
Revised: 2011
Revised: 2012
Revised: 2013
Revised: 8/20/14
Revised 8/18/2015
Revised 5/16/2016
Revised 7/12/2017
Revised 5/14/2018
Revised 8/1/2018
Welcome to the Nursing Program! You have chosen a rigorous and exciting course of study which will lead you to fulfilling and important work. Today’s professional nurse is at the forefront of health care, with the capacity to make authentic and lasting change in the lives of individuals, families and communities. Because of its specialized course of study, Nursing Program policies and procedures have been designed to assure that Concordia College’s nursing program prepares competent, confident graduates. This handbook has been prepared to provide you with a guide to the nursing programs offered at Concordia College. The Undergraduate Catalogue is the primary source for information about the College, the nursing curriculum and additional aspects of life at Concordia College.

Please note you are responsible for the policies in this book. Policy changes will be communicated to students using a variety of strategies: e-mail; posts on the Division bulletin board; through the Concordia College Student Nurses’ Association leadership. The Dean of Nursing and Chairperson of the Undergraduate Nursing Program are responsible for distributing any changes in policy.

Do not hesitate to contact us or any member of the Nursing faculty for clarification of any of these policies. We wish you every success as you pursue this exciting new venture.

Karen V. Bourgeois, PhD, RN, FNP-BC
Director, Division of Nursing

Helene Dill, DHSC, MS, RN, CNM
Chair, Division of Nursing
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<table>
<thead>
<tr>
<th>FACULTY AND STAFF</th>
<th>FACULTY AND STAFF</th>
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</table>
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Mission Statement
The mission of the Concordia College Nursing Program is to provide quality baccalaureate education in nursing in a values-oriented, faith based atmosphere to prepare individuals to enter into practice as professional nurses and for registered nurses to their practices as baccalaureate prepared professionals.

The goals of the Nursing Program are to prepare nurses to integrate knowledge from a variety of disciplines and sources to deliver authentically compassionate care, develop spiritual and cultural competence in nursing care delivery, engage in bold nursing and health care leadership, advocate for health promotion and disease prevention and embrace the value of learning for life.

Philosophy
Members of the Nursing Program believe that health is a requirement for human self-actualization. Humankind requires a state of health for a full and complete life. Health is defined as a state of wellness, not just the absence of disease, with the capacity to “use well every power we have” (Nightingale).

We believe that human beings are part of and cannot be separated from their environment. Therefore, human beings and their environment are in a constant state of mutual interaction. The health of the human-environment entity is the subject of nursing.

The profession of nursing is charged by society with the maintenance of health, the prevention of disease, reduction of disease risk and care of the individual seeking to achieve a state of health. Nursing’s Social Policy Statement (2003) provides the Nursing Program with the definition of nursing: “Nursing is the protection, promotion, and optimization of health and abilities, prevention of illness and injury, alleviation of suffering through the diagnosis and treatment of human response, and advocacy in the care of individuals, families, communities, and populations. Nursing care refers to the provision of any and all services protect, promote and optimize health, and prevent and/or alleviate disease. In accordance with Henderson’s classic perspective on nursing we believe that nurses fulfill their social mandate by doing “for others what they would do for themselves if they had the strength, the will and the knowledge… the nurse makes the patient independent. . .as soon as possible”. Professional nursing practice requires implementation of the nursing process, culturally and spiritually sensitive intervention, and evaluation of care. Nurses must be prepared to apply analytical skills in a variety of settings and assume a multitude of roles within the health care system.

The nursing program at Concordia recognizes and values the wholistic nature of individuals, families, and populations entrusted to the care of nurses. We believe that central to every successful nurse-patient encounter lies an appreciation for the sanctity of human dignity.

The members of the Nursing Program believe that nursing education must occur in a supportive environment that empowers nurses to be confident, competent clinicians who possess the capacity to assume bold leadership in the health care industry. Nursing education is an active and collaborative endeavor between expert teacher/clinician and student. Adherence to this value requires members of the Nursing Program to cultivate and support faculty/student
collaboration and mentoring and respect students as individuals with unique skills and learning needs.

Effective nursing education can be delivered only by clinically competent nursing educators. Faculty model this value by maintaining clinical competence, engaging in continuous self-education and relationships with colleagues and contributing to the ever evolving body of nursing knowledge.

We believe that the faculty, students, and graduates of the Concordia College Nursing program must meet the professional standards set forth in The American Association of Colleges of Nursing’s Essentials of Baccalaureate Education; the ANA Scope and Standards of Practice; the ANA Code for Ethics for Nurses with Interpretive Statements; and Nursing’s Social Policy statement. The AACN’s Essentials of Baccalaureate Education provides the core structure for the curriculum. The program is designed to build on liberal education, develop professional and values-based behaviors; expand and hone critical thinking and communication skills; develop technical skills; teach core nursing knowledge; and, facilitate development of the students’ role as a member of the profession of nursing.

Program Outcomes

Graduates of the Concordia College Baccalaureate Nursing Program will be able to:

1. integrate concepts from the liberal arts, physical and social sciences with nursing theory, and practice to provide safe, competent, quality care;
2. demonstrate appropriate leadership behaviors in nursing that promote health, safety and quality and foster change;
3. analyze evidence from a variety of sources for legitimacy and pertinence to nursing care;
4. implement evidence-based nursing interventions;
5. manage information from a variety of venues i.e. liberal arts, sciences, research, culture, health information technology, effectively when implementing the nursing process;
6. analyze health care and public policy that affects professional nursing;
7. deliver competent and compassionate nursing care within an interdisciplinary health care team;
8. demonstrate effective oral, written, electronic and nonverbal communication with patients and members of the interdisciplinary team in the delivery of nursing care.
9. facilitate health promotion, disease prevention and risk reduction;
10. demonstrate core professional nursing values of altruism, autonomy, respect for human dignity, integrity and social justice in the delivery of nursing care;
11. practice in accordance with ethical and legal principles which embrace the sanctity of human dignity;
12. provide culturally and spiritually competent care to diverse patient populations;
13. design clinical interventions utilizing critical thinking; and,
14. engage in life-long learning and continuous professional development.

Curriculum Plan: BS Traditional Undergraduate Nursing Program
### FIRST YEAR

<table>
<thead>
<tr>
<th>Course Number and Title</th>
<th>Credits</th>
<th>Grade</th>
<th>Term</th>
<th>Course Number and Title</th>
<th>Credits</th>
<th>Grade</th>
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<td>ENG 110 Composition and Rhetoric</td>
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<td>ENG 121 Information Literacy</td>
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<tr>
<td>CHM 171 Elements of Inorganic, Organic &amp; Biochemistry</td>
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<td>NUR 221 Concepts of Health Promotion &amp; Disease Prevention</td>
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<td>FIS 100 First year Seminar</td>
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<td>PSY 281 Developmental Psychology I</td>
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<td>PSY 181 General Psychology</td>
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<td>BIO 215 Heredity and Society</td>
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<td>Living With The Arts (Select One):</td>
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<td>THE 101 Christian Faith and Ethos</td>
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<td>ART 222 World Art</td>
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<td>BIO 272 Human Anatomy &amp; Physiology II</td>
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<td>MAT 121 Introduction to Probability &amp; Statistics</td>
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<td>THE 201 Global Christianity</td>
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<td>NUR 222 caring &amp; Therapeutic Use of Self</td>
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<td>BIO 271 Human Anatomy &amp; Physiology I</td>
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<td>NUR 311 Critical Thinking in the Clinical Management</td>
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<td>NUR 315 Acute Care of the Adult II</td>
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<td>NUR 312 Health Assessment</td>
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<td>NUR 316 Nursing Care of the Older Adult</td>
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<td>NUR 321 Pathopharmacology I</td>
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<td>NUR 314 Acute Care of the Adult I</td>
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<td>NUR 341 Contemporary Issues in Nursing</td>
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<td>NUR 321 Pathopharmacology I</td>
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<td>NUR 416 Nursing Care of Aggregate Populations: of Patients</td>
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<td>NUR 415 Nursing Care of Aggregate Populations: Community &amp; Mental Health</td>
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<td>NUR 431 Research, Theory &amp; Evidence Basis for Nursing Care</td>
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#### Total Credits for Graduation

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<td>Degree Requirements:</td>
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<td>Concordia Liberal Arts Core:</td>
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<td>Required Program Courses:</td>
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<td>Required Support Courses</td>
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<td>Exploration and Enrichment Sequence:</td>
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<td>Total Credits</td>
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## Curriculum Plan: Accelerated Baccalaureate Nursing Program

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<tr>
<th>Course</th>
<th>Credits</th>
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<td>NUR 311 Critical Thinking in the Clinical Management of Patients</td>
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<tr>
<td>NUR 312 Health Assessment</td>
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</tr>
<tr>
<td>NUR 314 Acute Care of the Adult Patient I</td>
<td>4</td>
<td>1st Fall</td>
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<tr>
<td>NUR 321 Pathopharmacology I</td>
<td>3</td>
<td>1st Fall</td>
</tr>
<tr>
<td>NUR 342 Spiritual and Cultural Competence in the Delivery of Nursing Care</td>
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<td>1st Fall</td>
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<tr>
<td>NUR 315 Acute Care of the Adult Patient II</td>
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<td>NUR 316 Nursing Care of the Older Adult</td>
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<td>2nd Spring</td>
</tr>
<tr>
<td>NUR 322 Pathopharmacology II</td>
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<tr>
<td>NUR 331 Prevention, Health Promotion and Risk Reduction</td>
<td>2</td>
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</tr>
<tr>
<td>NUR 341 Contemporary Issues in Nursing</td>
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<td>2nd Summer</td>
</tr>
<tr>
<td>NUR 431 Research, Theory and Evidence Basis for Nursing Care</td>
<td>3</td>
<td>3rd Summer</td>
</tr>
<tr>
<td>THE 252 World Religions</td>
<td>3</td>
<td>3rd Summer*</td>
</tr>
<tr>
<td>THE 111 Narrative of Sacred Scripture</td>
<td>3</td>
<td>3rd Summer*</td>
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<td>NUR 415 Nursing Care of Aggregate Populations: Community and Mental Health</td>
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<td>NUR 416 Nursing Care of Aggregate Populations: Family</td>
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<td>3rd Summer or 4th Fall</td>
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<td>NUR 451 Nursing Leadership</td>
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<tr>
<td>NUR 452 Transition to the Professional Nursing Role</td>
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<td>4th Fall</td>
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Nursing Course Descriptions for Traditional and Post-Baccalaureate Nursing Programs

**NURS 221 Concepts in Health Promotion and Disease Prevention**
This course focuses on national goals for the promotion of health, the prevention of disease and the maintenance of health. National initiatives such as Healthy People 2020 and CDC guidelines will be examined. Students will explore their own values and beliefs about disease prevention and health promotion and develop a plan to maintain their own health. (2 credits)

**NUR 222 Caring and the Therapeutic Use of Self**
This course focuses on the concepts of caring, holism, and the therapeutic use of self in the practice of nursing and other healing professions, within reflective, theoretical, transcultural, and evidence-based contexts. The client/family lived experiences with health, illness, loss, and death will be explored. Self-reflection, spirituality and awareness of the nurse are examined and are considered as key components toward developing authentic, caring, helping relationships with clients, families, and the health care team. Therapeutic communication techniques, presence, and select holistic therapeutic nursing interventions will be focal points of this course. (3 credits)

**NUR 311 Critical Thinking in the Clinical Management of Patients**
This course provides students with the theoretical knowledge and clinical skill necessary for comprehensive management of patients. Students will learn critical thinking skills, clinical skills, to develop a plan of care through the nursing process, including collection of health assessment data, identifying nursing diagnoses, developing patient-centered goals, prioritizing nursing interventions, and evaluating the process. The emphasis of this course is on the development of skills essential in clinical management of patients experiencing acute and chronic illness. This course includes a laboratory experience which will provide the students with the opportunity to refine clinical skills and synthesizing the components of the nursing plan of care, and clinical experience in appropriate clinical agencies. (4 credits) Prerequisites for continuing traditional students: NUR 221, NUR 222. Co-requisite NUR 321.

**NUR 312 Health Assessment**
This course provides students with the theoretical knowledge and clinical skill necessary for comprehensive and systematic collection of subjective and objective patient data. Students will learn to develop a data base through collection of a health history and performance of a physical assessment. The emphasis of this course is on the differentiation between normal and abnormal findings. This course includes a laboratory experience which will provide the students with the opportunity to refine clinical assessment skills and synthesize the components of the health history and physical assessment findings. (3 credits) Pre-requisites for traditional students: NUR 221, NUR 222

**NUR 314 Acute Care of the Adult Patient I**
This course is the first in a two course series which focuses on the development of theoretical knowledge and clinical skills involved in nursing care of the adult patient. Concepts which address prevention, health promotion, disease management and therapeutic interventions for adults with actual or potential alterations in fluid balance, and neurologic, respiratory and cardiac systems will be addressed. Health issues and disease processes commonly experienced by individuals and their families in the adult years will be explored. Clinical practice experiences are provided in both out-patient and acute care settings and will focus on knowledge and skills necessary for competent and compassionate care of adults within the context of their families and community. (4 credits) Prerequisites for traditional students: NUR 221, NUR 222 (traditional) and NUR 311. Co-requisite NUR 321.

**NUR 315 Acute Care of the Adult Patient II**
This course is the second in a two course series which focuses on the development of theoretical knowledge and clinical skills involved in nursing care of the adult patient. Concepts which address
prevention, health promotion, disease management and therapeutic interventions for adults with actual or potential alterations in endocrine, gastrointestinal, renal, and immune system will be addressed. Health issues and disease processes commonly experienced by individuals and their families in the adult years will be explored. Clinical practice experiences are provided in both out-patient and acute care settings and will focus on knowledge and skills necessary for competent and compassionate care of adults within the context of their families and community. (4 credits). Prerequisites: NUR 311, NUR 312, NUR 314, NUR 321. Co-requisite: NUR 322.

NUR 316 Nursing Care of the Older Adult
This course focuses on the development of theoretical knowledge and clinical skills involved in nursing care of the older adult patient. Concepts which address prevention, health promotion, disease management and therapeutic interventions for older adults will be addressed. Health issues and disease processes commonly experienced by individuals and their families in the older adult years will be explored. Clinical practice experiences are provided in both out-patient and acute care settings and will focus on knowledge and skills necessary for competent and compassionate care of older adults within the context of their families and community. (4 credits). Prerequisites: NUR 311, NUR 312, NUR 314, NUR 315, NUR 321. Co-requisite: NUR 322.

NUR 321 Pathopharmacology I
This course explores concepts in pathophysiology and pharmacology and their use in implementation of the nursing process. Common pathophysiologic processes are discussed in conjunction with recent research. Common pharmacologic interventions and their implications for patients are explored. The interrelationships between clinical pathophysiology, basic physiology, genetics and pharmacology are emphasized. (3 credits). Prerequisites for traditional students: NUR 221, NUR 222.

NUR 322 Pathopharmacology II
This course explores concepts in pathophysiology and pharmacology and their use in implementation of the nursing process. Common pathophysiologic processes are discussed in conjunction with recent research. Common pharmacologic interventions and their implications for patients are explored. The interrelationships between clinical pathophysiology, basic physiology, genetics and pharmacology are emphasized. (3 credits). Prerequisites for traditional students: NUR 221, NUR 222.

NURS 331 Prevention, Health Promotion and Risk Reduction
This course focuses on national goals for the promotion of health, the prevention of disease and the maintenance of health. Communication in a cultural context as the medium for developing therapeutic relationships with clients and communities and for disseminating health related information to individuals and groups will be defined. Issues of chronicity and management of chronic illness within a context of health will be explored. National initiatives such as Healthy People 2020, the Institute of Medicine’s quality initiatives and health/illness projections for the 21st Century will be examined for their implications on the health of individuals and the nation. Students will explore their own values and beliefs about health and illness. (2 credits)

NUR 341 Contemporary Issues in Nursing
This course is designed to introduce the student to the professional nursing role through the critical examination of current trends and issues influencing nursing care delivery. Legal, ethical and local and global health care issues will be discussed and analyzed. Current issues affecting the health care of Americans and implications for professional nursing will be evaluated. (2 credits)

NUR 342 Spiritual and Cultural Competence in Nursing Care Delivery
This course provides students with evidence-based theoretical knowledge and support through student facilitated shared personal learning opportunities to explore communication dynamics in a trans-cultural
context. Such opportunities include group discussions, field trips, individual and/or group artistic reflections on spiritual and cultural themes designed to enhance each one’s spiritual and cultural competence as he/she employs verbal and non-verbal communication to provide nursing care addressing the unique spiritual and cultural needs of individual clients, families, and communities. (3 credits)

NUR 415 Nursing Care of Aggregate Populations: Mental Health and Community
This course focuses on the holistic needs/problems of Aggregate Populations within the health care system and the community with an emphasis on assisting individuals/families and communities with the restoration, maintenance, and promotion of health and wellbeing inclusive of acute and chronic physical and psychiatric challenges. Physical and psychological alterations which affect individuals, families and vulnerable populations in the community across the health continuum including end of life concerns are discussed. Clinical practice experiences are provided in both out-patient and acute care settings in the community and will focus on the necessary knowledge, skills and best nursing practices to assure competent and compassionate care. (6 credits) Pre-requisites: All 300-level nursing courses.

NUR 416 Nursing Care of Aggregate Populations: Family
This course focuses on the development of theoretical knowledge and clinical skills involved in managing the health care of women, children, and their families in acute care and community environments. Concepts which address prevention, health promotion, disease management and therapeutic interventions for women, children, and families will be addressed. Health issues and disease processes commonly experienced by these populations will be explored. Clinical practice experiences are provided in both out-patient and acute care settings and will focus on knowledge and skills necessary for competent and compassionate care of women, children and their families within the context of their communities. (8 credits) Pre-requisites: All 300-level nursing courses.

NUR 431 Research, Theory and Evidence Basis for Nursing Care
This course focuses on the theoretical and research foundations of nursing care. Research methodologies and theories from nursing and other disciplines will be used to demonstrate the basis for nursing care and the creation of nursing knowledge. Students will be introduced to the process of scientific inquiry in nursing and nursing theory development. Current nursing research will be discussed in relation to key theories explaining phenomena relevant to nursing practice. Critical analysis of published research studies with regard to implications for clinical practice will be addressed. (3 credits) (Pre-requisites: All 300-level nursing courses.

NUR 451 Nursing Leadership
This course focuses on the development of professional nursing leadership skills. Theories of leadership, management, change, and delegation will be reviewed and applied to nursing and health systems. Students will explore the influence of culture, gender, age and other variables on leadership styles. Emphasis will be placed on concepts of collaboration, the interdisciplinary nature of the health care team and case management. (3 credits) Pre-requisites: All 300 level nursing courses.

NUR 452 Transition to the Professional Nursing Role
This capstone clinical course focuses on the integration and application of theory, research, evidence, critical thinking and psychomotor skills in a mentored practicum. Students will have the opportunity to synthesize the roles and functions of the professional registered nurse. Professional registered nurse preceptors and faculty mentors guide the student through this four week intensive clinical immersion experience. (3 credits) Pre-requisites: All 300 and 400 level nursing courses.
Academic Integrity and Ethics
At Concordia College – New York, we are guided in all of our work by the values of academic integrity and ethics: honesty, trust, fairness, responsibility, and respect. As a student, you are required to demonstrate these values in all of the work you do. Participating in behavior that violates academic integrity and ethics (e.g., plagiarism, unauthorized collaboration, multiple submissions, cheating on examinations, or fabricating information) will result in your being sanctioned. Violations of Concordia College’s academic integrity and ethics policies are very serious and documentation of violations will be forwarded to the office of the Dean of Students where records are kept for five years after the student graduates or withdraws from the college. Violations may subject you to disciplinary action including the following: receiving a failing grade on an assignment or examination; receiving a failing grade for the course; and/or suspension or expulsion from the program and/or college. Refer to the Student Guide section on Academic Integrity and Ethics for complete policies.

All students are expected to comply with Concordia College’s and the Division of Nursing’s Academic Integrity Policy. Plagiarism is the use of work by another as one’s own. Cheating is the use of “aides” or the theft of information from another. Both of these activities violate the premise of academic integrity and professional nursing standards. Academic dishonesty in any form will result in disciplinary action including but not limited to course failure. Students are responsible to refer to the Undergraduate Nursing Handbook, 2018 and the College Student Guide.

Concordia Student Nurses Expectations:
Advocate for the rights of all patients.
Maintain patient confidentiality.
Take appropriate action to ensure the safety of patients, self, and others.
Provide care for the patient in a timely, compassionate and professional manner.
Communicate patient care in a truthful, timely and accurate manner.
Honesty regarding action or inaction in the clinical setting
Actively promote the highest level of moral and ethical principles and accept responsibility for their actions.

*Failure to comply with these expectations may result in disciplinary action or dismissal from the program.*

Accommodations for Students with Documented Disabilities
Concordia College complies with Section 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990 as amended by the ADA Amendments Act of 2008. Students with disabilities who need special accommodations must submit documentation of the disability to the Concordia Connection Program in order for reasonable accommodations to be granted. Students are encouraged to notify their instructors and the Connection Program as soon as they determine accommodations are necessary; however, documentation will be reviewed upon receipt at any point in the semester. The Connection Program will partner with students to determine the appropriate accommodations and, in cooperation with the instructor, will work to provide all students with a fair opportunity to perform in the particular class. Specific details of the disability will remain confidential between the student and the Connection Program, unless
the student chooses to disclose or there is legitimate academic need for disclosure on a case-by-
case basis.

Admission Criteria for Post-Baccalaureate Nursing Program
1. Completion of a college bachelor’s degree program with a 3.0 cum GPA or higher
2. Completion of all the prerequisite courses with a Lab within the past 5 years with a
minimum grade of B in each course: Chemistry (4 credits), Microbiology (4 credits), and
Anatomy and Physiology I & II (8 credits)
3. TEAS Exam result at a minimum of Proficiency Level (see TEAS Exam section for
policy on this exam).
4. Completed application, application fee, resume, and all college transcripts submitted.
5. Interview with member of the faculty of Division of Nursing (if requested).

Admission Criteria for Traditional Undergraduate Nursing Program
First-year students interested in the traditional Undergraduate Program in nursing are admitted to
the College as nursing candidates. During the freshman and sophomore years, nursing candidates
complete required course work which will prepare them for admission to the Nursing program of
study. Candidates must apply to the Chair of the Undergraduate Program for admission to the
Nursing program in their second year of the program. Transfer students must complete at least
one semester of academic study at Concordia College, prior to applying for the nursing program.
Eligibility for the Undergraduate Nursing program of study includes:

1. Cumulative grade average of 3.0
2. Minimum of a C+ in every required science course taken at Concordia College (CHM 171;
   BIO 215; BIO 271; BIO 272; BIO 373)
3. Minimum of a B in every required science course taken within the last 5 years, transferred into
   Concordia College (CHM 171; BIO 215; BIO 271; BIO 272; BIO 373)
4. Minimum of a C+ in required psychology courses taken at Concordia College (PSY 181;
   PSY 281; PSY 291)
5. Minimum of a B in required psychology courses taken within the last 5 years, transferred into
   Concordia College (PSY 181; PSY 281; PSY 291)
6. Minimum of C+ in pre-requisite nursing courses taken at Concordia College (NUR 221,
   NUR 222).
7. Successful achievement of at least the Proficiency Level on the Test of Essential Academic
   Skills (TEAS Test)

Advisement and Registration
Policy: All students will be assigned an advisor who will be a member of the nursing faculty.
Students must meet with their advisors at least twice during each semester to discuss coursework
and progress. Students must meet with advisors prior to registration. Once a student has met
with their advisor, they will be cleared for registration.
**ATI Policy**
The following policy describes the use of Assessment Technologies Inc. (ATI) Comprehensive Assessment and Review Program (CARP) as a component of admission, progression, and graduation from Concordia College New York Nursing Program. This policy has been developed to facilitate the assessment of at-risk students and establish a review and remediation process to enhance their success in the program and on the NCLEX after graduation.

1) The ATI Test of Essential Academic Skills (TEAS) is used as a component of the admission process. The TEAS test is an indicator of the student’s ability to succeed in the nursing program (see TEAS Admission Policy).

2) The ATI Critical Thinking Exam and the Self-Assessment Inventory in the first semester, and the Critical Thinking Exit Exam in the last semester provide information that can be used in counseling students for success in the program. This data also provides information regarding Program Outcomes.

3) The ATI review and remediation Content Mastery Series is used as a component for promoting success. Students are required to complete all ATI Content Mastery Series practice (non-proctored) assessments as assigned. Students are required to create an ATI Focused Review after each assessment. For each topic missed, the student is required to complete an active learning template and/or identify three critical points to remember. ATI Focused Review contains links to ATI books, media clips and active learning templates. Practice exam remediation packets are due the day of the proctored exam. Students will not be admitted to the ATI proctored exam without completing the practice exam and the remediation.

**ATI Testing and Remediation**
The Division of Nursing has chosen to use Assessment Technologies Institute (ATI) to provide students with various learning tools that assists them in reviewing course content, identifying strengths and weaknesses, improving test taking abilities, and ultimately successfully passing the National Council Licensure Examination for Registered Nurses (NCLEX-RN). All students regardless of level achieved are required to complete an ATI Focused Review after each assessment and for each topic missed, complete an active learning template and/or identify three critical points to remember. The remediation assists faculty and students in the identification of areas needing further development so that 1) students will have the greatest opportunity to successfully complete the nursing program and 2) graduates will have the nursing knowledge required for licensure and entry-level competence for professional nursing practice.

**ATI Criterion Referenced Proficiency Level Guidelines**
Performances on content-specific course mastery examinations are based on Criterion Referenced Proficiency Levels. The Criterion Referenced Proficiency Levels are as follows:

<table>
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<th>ATI Proficiency Level</th>
<th>Students reaching proficiency level 3</th>
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<td>• Is very likely to exceed the NCLEX standards in the content area.</td>
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| **Students reaching Proficiency level 2** | • Demonstrates a higher than expected level of knowledge in this content area that confidently supports academic readiness for subsequent curricular content.  
• Exceeds most expectations for performance in this content area.  
• Demonstrates achievement of a level of competence needed for professional nursing practice in this content area that exceeds most expectations.  
• Meets benchmark and does not require remediation. |
| **Students reaching Proficiency level 1 or Below Level 1** | • Is fairly certain to meet NCLEX standards in this content area.  
• Demonstrates a higher than expected level of knowledge in this content area that more than adequately supports academic readiness for subsequent curricular content.  
• Exceeds minimum expectations for performance in this content area.  
• Demonstrates achievement of a satisfactory level of competence needed for professional nursing practice in this content area.  
• Meets benchmark and does not require remediation. |
|                | • Is likely to **just meet** NCLEX standards in this content area  
• Demonstrates the minimum level of knowledge in this content area required to support academic readiness for subsequent curricular content.  
• Meets the minimum expectations for performance in this content area.  
• Demonstrates achievement of the minimum level of competence needed for professional nursing practice in this content area.  
• Does not meet benchmark and requires mandatory remediation |

Minimum scores for proficiency levels vary for each assessment in the RN Content Mastery Series. ATI establishes each assessment score based on the NCLEX-RN Test Plan and through the National Standard Setting Study.

**ATI Remediation**
The ATI Coordinator along with the course coordinator is responsible for organizing and implementing the remediation process. The ATI coordinator, the course coordinator, and/or the course instructor will review the student’s remediation work prior to the administration of a proctored exam.
ATI's Capstone Content Review
This 8 week comprehensive content review program is integrated as a component of Nursing Leadership (NUR 451) to help students to prepare for a the Comprehensive Predictor and increase graduation readiness. The learning environment is an online classroom that offers flexibility and accessibility to the student learning experience. ATI Capstone nurse educators provide each student individualized remediation based on identified weaknesses as evidenced by weekly ATI Capstone Content Review assessments. It is estimated that the program will require the students on average to spend 4 to 6 hours per week reviewing, depending on their knowledge level. This program will count as a grade in NUR 451.

- Complete pre-assignment quiz.
- Take weekly assessments (50 questions) on campus during class in a computer lab or home.
- Complete individualized Focused Review.
- Complete individualized post-assessment assignment sent by educator.
- Review weekly tips.
- Weekly report will be emailed to the school with students’ progress.

ATI Comprehensive Predictor Examinations
Comprehensive Predictor Assessments help to determine each student’s preparedness for the NCLEX and are highly predictive of NCLEX performance. All students will be required to complete the ATI Content Mastery Series Practice Comprehensive Predictor as assigned and complete an ATI Focused Review. Non-proctored practice exams are available online for the student. The first proctored ATI Comprehensive Predictor will be given just prior to Preceptorship. The second ATI Comprehensive Predictor will be given after the 3-day ATI Customized Live Review. No points are awarded for these exams.

ATI Customized Live Review
The Customized Live NCLEX Review is formatted based upon class performance on the Comprehensive Predictor®, one of the final exams used within the Comprehensive Assessment and Review Program (CARP). This three-day live review is designed to improve competency on topics that need additional instruction. The review is highly interactive and is closely aligned with the NCLEX blueprint. Test-taking strategies, critical thinking and Q&A are presented. Upon completion of the review, students receive a customized, individual study plan to continue exam preparation.

Attendance: Class
Policy: Attendance is expected for all class sessions including both lecture and clinical/simulation laboratory sessions (as applicable to the course) for successful course completion. All students are required to be punctual for all lecture and laboratory sessions. Students are responsible for all missed work. Course and Clinical Instructors are under no obligation to provide make-up quizzes or examinations or to extend deadlines.

Clinical Placement Sites
Clinical site assignments are not negotiable. The judgement of the Division of Nursing may be that a specific clinical rotation is appropriate for a specific student even if that rotation is not
Convenient or does not meet the geographic or other personal preferences of that student. Concordia College Nursing students who decline an assigned clinical site will be voluntarily withdrawn from the program.

**Attendance: Clinical Rotations**

**Policy:** Attendance is required for all clinical rotations. Clinical absences prevent completion of course and/or clinical objectives and a clinical is required with a fee of $250 for each clinical make-up. Failure to achieve clinical outcomes will result in course failure.

Students who are in good standing and not in jeopardy of course/clinical failure will be given the opportunity to either make-up the clinical or day or complete an alternate assignment; the $250 missed clinical fee will still apply. An alternative assignment to assist the student in meeting the course objectives is estimated to take the same time to complete them as the missed clinical hours. Makeup assignments must be approved by the course coordinator.

- Examples include an eight-hour educational program, along with a 3-5 page reflection paper. Students are responsible for finding the program and submitting it to the course coordinator for approval.

**Procedure:** Students must notify their clinical instructor as soon as they become aware of the possibility of a clinical absence. If the student is unable to contact the instructor or the clinical facility they must leave a message at 914-337-9300 ext: 2280. Failure to comply with the above will result in an automatic failure in the clinical course.

Students will automatically fail the clinical rotation if the student:

1. Is dishonest about client care
2. Comes to clinical under the influence of any addictive substance

**Religious Observance Days:**
The Division of Nursing respects students’ religious beliefs, and in compliance with New York State law, students who are absent because of religious beliefs will be given the opportunity to make up any academic requirements missed because of such absence. Students will not be penalized for absences related to religious beliefs because alternative means will be sought to satisfy the academic requirements.

The Division of Nursing will make every effort to accommodate religious beliefs and observances of students. However, requested adjustments must be reasonable, made well in advance of the requested day(s) to allow the fulfillment of academic requirements. Absences from class and clinical will not be accommodated on those holidays when work is permitted. Absences on days when work is permitted are considered unexcused absences and will incur a makeup fee (see makeup fee policy).
Calculation Proficiency

Policy: All nurses must demonstrate a level of calculation proficiency that assures dosage accuracy. All clinical agencies require that this proficiency be demonstrated through the achievement of an acceptable score on a calculation examination (otherwise known as the medication math exam). All students will be expected to demonstrate calculation proficiency each semester. Failure to achieve an acceptable score on medication math examinations will prevent students from achieving successful clinical objectives and result will in failure of the clinical course.

Procedure:
The testing schedule for junior students enrolled in NURS 311 is as follows:

First medication math exam. If student does not achieve a 85 or better they must attend remediation.

Second math computation exam. If the student is still unsuccessful they will must attend remediation and retest during Week 7.

Students will not be able to administer medications until they have been successful on the medication math examination. If a student is not able to administer medications because they failed to successfully complete the medication math exam after three attempts, they will not be able to complete the clinical objectives for the course and will therefore receive a grade of F in NURS 314.

Thereafter, students must successfully complete a medication computation exam with a grade of 85 before beginning NUR 315. If student does not achieve a 85 or better they must attend remediation and retest until they achieve a 85 on the medication computation exam.

The medication calculation proficiency schedule for senior students enrolled in NURS 415/416 as follows:

Students will be required to take three practice modules in medication administration principles and calculation proficiency throughout the summer session of NUR 415/416. Completion of all three modules with a grade of 85% or higher is required for each. If student does not achieve a 85 or better they must attend remediation and retest until they achieve a 85

Medication Calculations
All seniors will be required to take a medication test before NUR 452 Transition to the Professional Nursing Role and achieve a grade of 90% or higher to begin NUR 452. If student does not achieve a 90 or better they must attend remediation and retest until they achieve a 90. This must be completed before the start of NUR 452

Calculation Proficiency Examinations and the Use of Calculators
To establish and maintain patient safety while administering medications, medication math examinations are given at specific intervals within the nursing program. Successful completion of the medication math examinations is required for advancement within the nursing program.
Medication math examinations are initiated in the junior year of the nursing program during the course NUR311. Prior to the first medication math exam, all students are required to complete the Medication Math Module.

**Course Content Exams and Medication Math Questions**
Each clinical course may include calculation proficiency questions on any course content examination.

**Only calculators supplied by the Nursing Program will be allowed for these medication math examinations.**

**Deceleration from the Accelerated Bachelor’s Program**

**Voluntary**

**Policy:** Students who have been accepted to the Nursing Bachelor’s program and completed one semester in the nursing program may opt to withdraw from the full-time course of study and continue in the program on a part-time basis for up to one year. They will resume full-time status when the courses that they need are offered the following year.

**Procedure:**
1. A written request must be made to the Dean of Nursing seeking permission to complete the nursing program on a part-time basis.
   a. The request must indicate the reason.
   b. The student must develop a reasonable time line for completion of the program and include this time line in the letter of request
2. Once a student has been given permission to “decelerate” the student may not opt to return to the Accelerated program
3. Students who “decelerate” will be charged a pro-rated per credit rate.
4. Students who opt to “decelerate” must complete their program of study within 18 months of deceleration.
5. Students may only decelerate once in the nursing program.

**Non-Voluntary**

**Policy:** Students who have been unsuccessful (received a grade less than C+) in any NUR course will be required to decelerate and repeat the course the next time it is offered (See policy on progression requirements). Students will meet with their advisor and the director of nursing to develop a plan of student to help the student be successful in the program.

**Dress Code**

**Policy:** While in any clinical agency or Nursing Learning Resource Center (lab), students are expected to dress professionally. Professional dress means that all students will appear in clothing that is clean, pressed, conservative and modest. While in a hospital or agency that requires that nurses wear uniforms, students will wear royal blue scrubs embroidered with the Concordia College logo. Uniform shoes are to be worn with scrubs and can be either black or white. When students are performing skills or simulations in the Nursing Learning Resource Center or taking an exam, they are required to wear their uniform, nursing shoes and college ID to follow the professional dress code. Jewelry is to be kept to a minimum. Piercings are limited to one earring in each ear. No hoop or “dangling” earrings may be worn. With the exception of a Medic Alert Bracelet, bracelets are prohibited. Hair is to be clean, off the face and shoulders
and free of adornment. Facial hair is to be neat, trimmed and clean. Fingernails are to be
trimmed short. If nail polish is worn, it must be light or clear. Artificial nails are prohibited.
(Please note that wraps on fingernails can serve as a source of bacteria for you and your
patients.) The dress code is subject to modifications depending on individual clinical site
requirements.

Electronic/Cell Phone Communication

Policy: Use of electronic communication, i.e., cell phone calls, text messaging, instant
messaging while in the classroom or clinical site is prohibited. Use of cell phones in the clinical
area is strictly prohibited and is grounds for dismissal from the nursing program.

Rationale: When in the classroom or patient care setting, professionals are expected to be fully
engaged in the educational/care giving experience. Communication for non-academic or care
delivery purposes is a distraction from the primary purpose of the educational experience. In the
clinical area use of cell phones is in violation to the Health Insurance Portability and
Accountability Act of 1996 (HIPPA) regulations.

Eligibility for NCLEX-RN Examination

Policy: Students will be recommended for NCLEX-RN candidacy by the Dean of the Division
of Nursing upon successful completion of all coursework in the Nursing program; successful
completion of the standardized capstone test administered by ATI Testing, Inc. and, completion
of an approved NCLEX review course.

Rationale: The faculty in the Division of Nursing and Concordia College believe that it is our
responsibility to assure that nursing students are in the best possible position to be successful on
NCLEX-RN the first time they take it. Therefore, students will be provided with the opportunity
to take an NCLEX-RN review course at no charge, and to take a simulated NCLEX-RN
examination.

Procedure:

1. During NUR 452, students will be required to take a simulated NCLEX-RN examination
developed by ATI Testing, Inc. Students will take the examination under testing
conditions. The test will be administered by nursing faculty.
2. Students will have the opportunity to repeat the test one time.
3. All students must take an NCLEX-RN review course.

Evaluation of Clinical Progress

Policy: All students will receive both formative and summative evaluations of clinical progress.
Formative evaluations will be given at the mid-point of each clinical rotation. Formative
evaluations will consist of a review of strengths and challenges the student and clinical faculty
member have encountered during the beginning of the clinical rotation. Summative evaluations
will take place at the end of each clinical rotation. Summative evaluations will consist of a
review of the students’ progress during the semester, and determination of the students’ clinical
competence.

Rationale: Formative evaluations provide the student with a realistic assessment of their clinical
progress at mid-semester and provide the student with the opportunity to optimize clinical skills
and take corrective action if necessary. Summative evaluations provide the student with
evaluation of their clinical progress and competence at the end of a clinical rotation.
Procedure: Clinical faculty will meet individually with each student at a mutually agreed upon time at mid-term and at the end of the semester engage in the evaluation process. All evaluations will be provided to the student in writing. For formative evaluations, when a clinical instructor observes a student behavior that is deemed unsatisfactory in accordance with the policies in the Student Nursing Handbook or with the student learning outcomes for a specific clinical course, the clinical instructor investigates the behavior, discusses the findings with the student and provides advice to improve performance. Additionally, a collaborative plan of action for improved student performance must be documented, dated and signed by both the student and the instructor. Copies of the summative evaluations will be retained in student’s file. The clinical instructor gathers the necessary information regarding lateness, discusses it with the student, and makes a brief note of the behavior. If the student continues with the behavior, the clinical instructor repeats the process.

Formal Complaint
Policy: Section 494C (j) of the Higher Education Act of 1965, as amended, provides that a student, faculty member, or any other person who believes he or she has been aggrieved by an institution of higher education has the right to file a written complaint.

In New York State, a complaint may be filed by any person with reason to believe that an institution has acted contrary to its published standards or that conditions at the institution appear to jeopardize the quality of the institutions instructional programs or the general welfare of its students. Any person who believes he or she has been aggrieved by an institution on or after May 4, 1994, may file a written complaint with the Department within three years of the alleged incident. (Faculty Handbook Concordia College, 2008).

The Nursing Program in conjunction with the formal complaint policy and procedures of Concordia College and in keeping with Section 494C (j) of the Higher Education Act of 1965 is supportive of every individual’s, student’s, faculty’s or any other person’s rights to be treated respectfully and without discrimination. Therefore, any individual who believes s/he has been aggrieved may file a written complaint with the Nursing Program within three years of the alleged event.

Definitions:
1. A Formal Complaint is a written statement of a grievance experience by any individual, student, faculty, administrative or support staff member in the Nursing Program to the Dean of Nursing and or to the Student Services Department of Concordia College involving a formal hearing according to published procedures.
2. An Informal Complaint is a written statement of a grievance experience by any individual, student, faculty, administrative or support staff member in the Nursing Program where resolution is achieved between an official of the Nursing Program or the College according to published guidelines without requiring further deliberation

Procedures:
Following an interview with the individual, the Dean of Nursing and or the Assistant Dean of Student Development will consult with the person(s) involved to obtain particulars of the case. After consulting with Concordia’s Title IX Affirmative Action coordinator, the Dean of Nursing
and or the Assistant Dean will consider the grievance, render a decision and issue a statement indicating appropriate redress. If the individual considers the decision rendered unsatisfactory, an appeal may be made to the Dean of the College. The Nursing Program and the College consider an appeal to the Dean of the College the final step in the process. The decision of the Dean of the College is final.

*Internal Complaints*

Should any individual believe s/he has been aggrieved by a faculty or staff member of the Nursing Program or of Concordia College during the academic year, s/he may turn for assistance using the procedures listed below:

1. With the assistance of the Dean of Nursing and or the Assistant Dean for Student Development the complainant and the respondent will meet face-to-face in an attempt to resolve the issue. Should the Dean of Nursing be the respondent, the Dean of the College will assume responsibility; should the Assistant Dean be the respondent, the Dean of the College will assume responsibility; should the Dean of the college be the respondent, the President will assume responsibility; should the President be the respondent, the chair of the Board of Regents will assume responsibility.

2. If the complainant is of the opinion that such informal reconciliation efforts have failed and there is a wish to pursue the matter, the complainant shall prepare a written statement of the matter in dispute (along with all relevant documents), and a written statement setting forth, in detail, the efforts that have been made to achieve informal reconciliation and shall forward such documents to the Dean of Nursing and or the Assistant Dean of Student Development (as appropriate) and to the respondent.

3. Within one week after receipt of the written statement of the matter in dispute, the respondent shall submit a written reply to the Dean of Nursing and or the Assistant Dean of Student Development (as appropriate) and the complainant. If the respondent fails to reply, the allegations of the statement of the matter in dispute shall be deemed accepted.

4. Upon receipt of a reply from the respondent or if no reply is received and the Dean of Nursing and or the Assistant Dean for Student Development determines that all informal reconciliation efforts have failed, Dean of Nursing and or the Assistant Dean will form a review committee of three persons which shall be chosen as follows: each party will select one member of the faculty or staff member, or a student. The third person, serving as chair, will be appointed by the Assistant Dean for Student Development with the approval of both parties. The selection process shall be completed within one week of the Assistant Dean's determination to form a review committee.

5. The review committee shall proceed as follows:
   a. The first hearing will be held no later than one week after the last committee member has been appointed.
   b. The chair of the committee shall notify the complainant and the respondent at least three days in advance of the date, time and place of said hearing.
All hearings shall be private, attended only by the parties and the witnesses who can substantiate the facts relevant to the matter in dispute. The review committee shall establish the procedures to be followed in the hearing and the relevancy of evidence so that each party shall be given an opportunity to present fully its respective position. In performing its duty, the review committee shall continue efforts to reconcile the parties on the basis of Christian love and forgiveness.

c. Within one week after completion of the final hearing, the review committee shall issue a written decision which shall state the facts determined by the committee and the reasons for its decision and forward them to the parties and the Assistant Dean for Student Development. The Assistant Dean for Student Development in consultation with the Dean of the College shall then take appropriate action, which shall be final.

6. Adequate documentation about each complaint and its disposition shall be maintained for at least six years.

7. Concordia College students are assured that no adverse action will be taken against any student for filing a complaint.

NYS Complaint Procedures

Section 494C(j) of the Higher Education Act of 1965, as amended, provides that a student, faculty member or any other person who believes he/she has been aggrieved by an institution of higher education has the right to file a written complaint.

In New York State, a complaint may be filed by any person with reason to believe that an institution has acted contrary to its published standards or that conditions at the institution appear to jeopardize the quality of the institution's instructional programs or the general welfare of its students. Any person who believes he or she has been aggrieved by an institution on or after May 4, 1994, may file a written complaint with the New York State Education Department within three years of the alleged incident.

How to File a Complaint

1. The person should first try to resolve the complaint directly with the institution by following the internal complaint procedures provided by the institution. An institution of higher education is required to publish its internal complaint procedure in a primary information document such as the catalog or student handbook. (The department suggests that the complainant keep copies of all correspondence with the institution.)

2. If a person is unable to resolve the complaint with the institution or believes that the institution has not properly addressed the concerns, he or she may send a letter or telephone the Postsecondary Complaint Registry to request a complaint form. Please telephone 212/951-6493 or write to:
   New York State Education Department
   Postsecondary Complaint Registry
   One Park Avenue, 6th Floor
   New York, NY 10016

3. The Postsecondary Complaint Registry Form should be completed, signed and sent to the above address. The completed form should indicate the resolution being sought and any efforts that have been made to resolve the complaint through the institution's internal complaint processes. Copies of all relevant documents should be included.
4. After receiving the completed form, the department will notify the complainant of its receipt and make any necessary request for further information. When appropriate, the department will also advise the institution that a complaint has been made and, when appropriate, the nature of the complaint. The complainant will also be notified of the name of the evaluator assigned to address the specific complaint. The evaluator may contact the complainant for additional information.

5. The department will make every effort to address and resolve complaints within ninety days from receipt of the complaint form.

Complaint Resolution

Some complaints may fall within the jurisdiction of an agency or organization other than the State Education Department. These will be referred to the entity with appropriate jurisdiction. When a complaint concerns a matter that falls solely within the jurisdiction of the institution of higher education, the complainant will be notified and the department will refer the complaint to the institution in question and request that the matter receive a review and response. Upon conclusion of the department's complaint review or upon a disposition of the complaint by referral to another agency or organization, or to the institution of higher education, the department will issue a written notice to the complainant describing the resolution of the complaint. The complainant may contact the department evaluator directly for follow-up information or for additional assistance.

Grading

Policy: Students must achieve a grade of C+ or better in each nursing course. Students must maintain a GPA of 3.0. Students who are unsuccessful in maintaining a 3.0 will be placed on academic probation. A student may be on academic probation once during their course of study. The grading scale is as follows:

<table>
<thead>
<tr>
<th>Grade</th>
<th>Score Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>94 or above</td>
</tr>
<tr>
<td>A-</td>
<td>93-90</td>
</tr>
<tr>
<td>B+</td>
<td>89-87</td>
</tr>
<tr>
<td>B</td>
<td>86 – 84</td>
</tr>
<tr>
<td>B-</td>
<td>83-80</td>
</tr>
<tr>
<td>C+</td>
<td>79-77</td>
</tr>
<tr>
<td>C</td>
<td>76 – 74</td>
</tr>
<tr>
<td>C-</td>
<td>73-70</td>
</tr>
<tr>
<td>D+</td>
<td>69-67</td>
</tr>
<tr>
<td>D</td>
<td>68-60</td>
</tr>
<tr>
<td>F</td>
<td>59 or Below</td>
</tr>
</tbody>
</table>

Test grades will be calculated to the hundredth place and will not be rounded off until all exams for the course are averaged and tallied.

Students must complete all course assignments in order to receive a final grade.

Students must pass both the clinical and theoretical portions of clinical courses in order to pass the entire course.
Progression Requirements in Nursing Program
In order to continue in the Nursing Program students must receive a minimum grade of C+ in all Nursing courses.
- Students who receive a grade of C or lower in a nursing course will be allowed to repeat that course one time.
- Only one nursing course may be repeated throughout the student’s entire program. When a failed course has been repeated and then passed, the original failure is still considered a failed course for progression.
- Students will be dismissed from the Nursing Program if they fail two nursing courses.

Withdrawal Policy:
Students may withdraw from a Nursing (NUR) course as per the College Student Handbook.
- Students must withdraw with a “W” by the designated College Nursing term withdrawal period (see academic calendar)
- Two withdrawals (W) are considered equal to a failure (F) for nursing course progression
- WP or WF withdrawal will be considered a failed course (F) for nursing course progression

Grade Appeal Policy
Policy: Students may appeal a COURSE grade within 3 days of receipt of the grade, under the following circumstances:
➢ There has been a clear miscalculation of the grade;
➢ Changes were made in the grading procedures after the student received the course management policy; or,
➢ The grade appears to be arbitrary and not based on published evaluation procedures.
Procedure:
1. Step One: Student discusses problem with the involved instructor
2. Step Two: The student discusses the problem with the Dean of Nursing.
3. Step Three: If the situation is not resolved a Grievance Committee will be convened.
   a. The Grievance Committee shall consist of two faculty members, one from the Division of Nursing, another from the Division of Natural and Social Sciences or Professional Studies. The Nursing faculty member will be selected by the Dean of Nursing, the other by the involved student.
   b. The committee will hear the case, and may request any documentation from any individual involved in the case.
   c. The decision rendered by this departmental ad hoc committee will be the final step in the Division.
   d. The Committee will provide the Dean of Nursing with a written summary report and a recommendation.
   e. The Dean of Nursing will render a decision and make a recommendation to the Dean of the College.
   f. The Dean of the College will make the final decision. The decision of the Dean of the College is final and not open to appeal.
g. If the Dean of Nursing is the instructor of record of the course, either the Dean of Adult Education or the Assistant Dean of Student Life will serve in the Dean of Nursing’s place.

4. Satisfactory resolution of the issue at any step means that it is unnecessary to continue the grievance process.

**Group Work Process and Norms**

Effective communication and the ability to engage in constructive group processes provide critical basic competencies essential to optimizing client care and professional nursing practice. We believe that group work across this curriculum builds nursing competencies that will facilitate nurses’ professional contribution to Interdisciplinary Health Care teams. Group work is integrated into courses across the curriculum. Groups are formed when 3 or more individuals engage in work toward a common goal. Group norms are established early in the formation of groups. The following principles will govern all work groups in the Nursing Program.

1. All group members are expected to demonstrate mutual respect and honesty and to communicate those values during the life of the work group. Mutual respect and honesty are communicated by individual and group accountability for punctuality, attendance at group meetings, and equal contribution to both the process and function of the group.

2. Should conflict arise within the group (and group conflict is a normal expectation of group interaction) members of the group are expected to:
   a. Work as a group to constructively solve the problem and reach an equitable solution.
   b. Should the group be unable to manage the conflict, the group will be required to meet with the course instructor who will serve as a facilitator in the management of the group conflict. All group members must be present for this meeting. The facilitator will not resolve the conflict, but work with the group to identify an equitable solution.
   c. Group members who do not participate in the conflict management process risk expulsion from the group and a failing grade on the group project.

**Licensure as a Registered Professional Nurse**

The New York State Education Department requires that in order to be licensed as a registered professional nurse candidates must be of good moral characters as outlined in Article 139 of New York States Education Law and Part 64 of the Commissioners Regulations. Successful graduation from Concordia College with a major in Nursing does not insure that candidates will be approved by the State Education Department to take the licensing exam. “In accordance with federal, state and local law, Concordia College does not discriminate in its employment practices or in admission or access to the College’s educational programs and services on the basis of race, color, creed, national origin, lineage, citizenship, religion, age, sex, sexual orientation, disability, or marital status.

**Parking: On-Campus**

Parking facilities on campus are limited. All vehicles need a parking permit which can be obtained from Campus Safety in College Services. Students are not permitted to park on neighboring streets. Parking in the front oval driveway is for guests only. Students are
responsible for paying parking violation charges issued by Campus Safety. Adherence to motor vehicle regulations as outlined in the Student guide is expected at all times.

**Smoking**

Please smoke in designated areas. If you see someone smoking outside of designated areas, please direct them to where they should go.

**Use of College Facilities**

Please lock doors, turn off air conditioners, turn off lights, and restore furniture to proper locations when done in a classroom or conference room.

**Pre-Clinical Requirements**

**Policy:** In order to be fully prepared for clinical rotations, all students must have the following completed prior to August 1st for Fall semester starting NUR 311/314:

- CPR certification;
- HIPPA certification;
- Health clearance from Concordia College Health Service annually (prior to the beginning of August 1st for Fall and November 15th for Spring semester clinicals; and before July 1st for the last Fall semester.
- Personal Health Insurance;
- Professional liability insurance;
- Background check;
- Drug Screening to be done prior to your first clinical (August 29th to September 15th). Drug screening for returning students to be repeated every 6 months to meet clinical agency requirements. Students will incur the cost of drug screening throughout the program.
- A stethoscope and a watch with a second hand; and,
- Complete required on-line Clinical Orientation modules at least two weeks prior to clinical rotation start.

**Rationale:**

1. State and federal regulation requires that any individual who works in a clinical agency, regardless of their level of health care expertise, be certified in Basic Life Support (Cardiopulmonary Resuscitation).
2. The Health Insurance Portability and Accountability Act of 1996 (HIPPA) requires that any individual who is in possession of or, who may find themselves in possession of confidential information about patients must be educated about patient rights and confidentiality in accordance with HIPPA.
3. Any individual who provides direct care to patients in any clinical setting must be able to verify that they are free from communicable disease, and that they are protected from contracting communicable diseases which are preventable.
4. Neither Concordia College nor any clinical agency will incur costs related to illness or injury of students during their educational experience at Concordia College. All clinical agencies require that students hold personal health insurance.
**Procedure:**
1. Students may seek CPR certification from the American Heart Association. CPR courses will be made available to students at Concordia during the Academic year. Proof of CPR certification will be required prior to beginning a clinical rotation.
2. Students will receive training on HIPPA rules prior to entering a clinical agency.
3. Students may seek independent health insurance from their own provider. Concordia College offers a low cost health insurance policy to all full time students.
4. Students receive notification of health requirements upon admission to the Undergraduate Nursing program. Students may seek completion of health requirements from their primary care provider. Students are also eligible to utilize the services of the Concordia College Campus Health Unit. All health forms will be reviewed by the Registered Nurses and/or Nurse Practitioners in the Campus Health Unit. Campus Health staff will forward a health clearance card to the Assistant to the Dean in the Division of Nursing. Student privacy will be maintained as no health records will be available to members of the Division of Nursing and all health records will be retained in the Campus Health Unit. Health clearance cards will be retained in the students’ academic file in the Division of Nursing.
5. Students must have their drug screening completed and be cleared for admission into the clinical area. Students who do not have a clear drug screen will not be allowed into the clinical area.
6. Students will complete the on-line clinical orientation module for the clinical agency they will be going to. They will provide documentation of module completion to the Assistant to the Dean in the Division of Nursing and/or Director of Clinical Partnerships, no later than two weeks prior to the clinical rotation.
7. Students must purchase a stethoscope and a watch with a second hand prior to the beginning of their first clinical rotation.

**Recording of Lectures**

_Policy:_ Students may audio record a lecture ONLY after obtaining permission from the faculty member to do so. Faculty are under no obligation to allow audio recording. Test review sessions may not be recorded. Video recording in class, clinical and the Nursing Learning Resource Center is not permitted.

**Simulation Laboratory Confidentiality Statement**

_Policy:_ Strict confidentiality regarding both performance and the performance of others, whether seen in real time, on video or otherwise communicated to you must be maintained. Failure to maintain confidentiality may result in unwarranted and unfair defamation of character of the participants. In order to maintain optimal simulation experiences for the other learners who will be following you in the center, you are to maintain strict confidentiality regarding the specific scenarios, as well as what happened during the simulation and debriefing experience. A breach of confidentiality may result in consequences including a failing grade for that experience that may potentially result in course failure.

**Simulation Experiences**

Simulation experiences are classified as skills validation and clinical scenarios. The purpose of simulation is for nursing students to practice the role of a healthcare provider without the
potential to harm a human being. The student will perform in the role of the nurse, family member or observer as designed by the specific simulation session.

Performing as the nurse allows for the student to experience the role of the nurse and assess their own learning needs for that role and the skills required for the scenario.

Performing as a family member with healthcare knowledge allows for students to have the experience of “if it were my family member” to draw on the experience of patient and family empathy.

Performing as the observer allows for students to professionally critique the experience objectively to prepare them for the nursing leadership role of the charge nurse, nurse manager and/or nurse supervisor.

Skills validation sessions will be scheduled throughout the curriculum. Clinical scenarios are performed with each clinical course. Grading for all simulation experiences is pass or fail. Students are provided with “admission ticket” assignments that must be completed before performing the simulation experience. This is the preparation for the simulation experience. For all simulation experiences, students are to adhere to the Dress Code policy in the Concordia College-NY Undergraduate Nursing Programs Handbook. With clinical scenario simulations, students will be assigned to perform a specific role. When performing the simulation, students are expected to fully participate in their assigned role.
Preparation and participation is vital to successful simulation performance. Students who are not prepared and/or do not participate in the simulation experience are designated unsatisfactory and will have one additional opportunity to successfully complete the simulation session. Subsequent simulation sessions are rescheduled at the earliest convenience of NLRC and instructor availability.
All simulation experiences associated with clinical courses must be successfully completed within the semester of the clinical course.

Social Media Statement
The use of social media must be done in a professional manner and be respectful of the learning community at Concordia College.
According to the Concordia College Student Guide the following are the guidelines for acceptable use of ITS Computing Resources at Concordia:
a. College owned systems, including telephones, are not to be used to spread profanity, obscenities, sexual innuendo/jokes, harassment of any kind, and are not intended for the exercise of the user’s right to free speech.
b. The primary function of the computer network is to support the academic endeavors of students, faculty, and staff; limited personal use is permissible.
c. Access only authorized network resources. Users are prohibited from reading, modifying, deleting, or copying information that is not intended for their use.
d. College computing resources may not be used for any activity that is illegal, unethical, or contrary to the educational goal of the College.
Refer to the Concordia College Student Guide for additional guideline policies for use of social media at the College.

Additionally, nursing students have an ethical and legal responsibility to maintain patient confidentiality and privacy, according to the federal mandate Health Insurance Portability and Accountability Act (HIPAA). The following social media guidelines to assure respect, professionalism and patient confidentiality and privacy are:

1. No cell phones in the clinical area. **Use of a cell phone in the clinical area is grounds for dismissal from the nursing program.**
2. No postings, photographs or videos on social media regarding patients (even if names are not mentioned), clinical situations, clinical staff, instructors, or students.
3. No pictures of medical records.
4. No threatening, sexually explicit, or derogatory postings or discussions, regarding any person’s race, gender, age, ethnicity, sexual orientation, disability, religious beliefs, or political views.
5. No disparaging remarks about the College, or Division of Nursing, including the students, faculty members and staff. 
   *Remember, even if you set your privacy settings, all postings and discussions are public domain.*

**Standardized Testing and Requirements for Recommendation for Licensure Policy:** Students must be thoroughly prepared for the NCLEX-RN upon graduation from Concordia College Accelerated Nursing Program. In order to provide external validity to learning and progression through the program, a system of standardized testing will be implemented to assess student learning and curricular effectiveness. Standardized testing administered within each clinical course will be used for student and faculty assessment purposes only. A standardized capstone test will be administered to all students in the last semester of study.

**Procedure:**
1. ATI™ examinations will be administered during or outside a class period in every clinical course.
2. Students will review the results of the ATI™ examinations individually with their advisor.
3. Students and faculty will use the results of the ATI™ testing to evaluate student progress and curricular effectiveness.
4. The comprehensive predictor ATI™ examination will be administered twice (pre/post ATI live review course) in the last semester of study.

Students who are unsuccessful in their first attempt of the comprehensive predictor will re-take the exam prior to graduation.

**TEAS TESTING POLICY**
The Test of Essential Academic Skills (TEAS Test) is a standardized, multiple choice exam. As part of the application process to Concordia College’s Post-Baccalaureate Nursing Program, applicants are required to take the TEAS Test. (Traditional Undergraduate nursing candidates
should refer to the admission criteria regarding the TEAS exam for their application to the nursing program.)

To have a competitive application, applicants must achieve a minimum score of proficient on the TEAS Test to be eligible for acceptance into the Concordia College Nursing Program.

The TEAS must be completed within 12 months of the applicant’s proposed admission. The examination is administered by Concordia College and numerous other testing centers. Payment is due prior to testing. The examination cost is set by the company. The fee is non-refundable and non-transferable.

Registration and scheduling of the TEAS must be done online at atitesting.com. Applicants will not be allowed to take the nursing entrance exam (TEAS) without showing proof of payment. Students desiring admission into the Concordia College Nursing Program should complete the admission prerequisite courses and requirements by April 1st of the year in which entry is desired.

**Testing Procedures**

**Procedures:**

The following testing procedures will be followed:

- Students will have 30 minutes to complete a 25 – 30 items multiple choice exam, 1 hour to complete a 50 item multiple choice exam and 2 hours to complete a 100 item multiple choice exam. Additional time will not be allowed. Students who arrive late will not have additional time to complete a test.
- Students **must** wear their nursing uniform to all testing including ATI. No student will be permitted to sit for an exam unless they are in full nursing uniform.
- No food or drink is allowed in the testing area.
- Students may not wear head coverings (except for religious reasons), or wear sunglasses.
- Students are to leave all electronic devices, including, but not limited to, cell phones, watches, laptop computers, handheld computers, cameras, listening devices, earbuds, hidden electronic equipment, and calculators, outside of the testing area. All items non related to testing will be removed from testing area.
- Students will be randomly assigned seats and will not be able to leave the testing room until they are finished and submission of their exam is confirmed by the proctor. All make-up exams may be alternate format for all courses and are at the discretion of the faculty.
- **SOME TESTING IN THE NURSING PROGRAM MAY OCCUR OUTSIDE OF SCHEDULED CLASS AND CLINICAL TIMES.**

**Examinations/Quizzes**

It is the student’s responsibility to attend all scheduled examinations in a course. Examinations in this course will be delivered by Examplify (ExamSoft) using your college issued laptop. It is the student’s responsibility to ensure the laptop has a full charge for testing. If a student fails to sit for an examination or if the student’s laptop is not charged and therefore interrupts the exam, it is at the faculty member’s sole discretion in determining whether a makeup examination is offered. In the event that a makeup examination is offered, the faculty member will determine
the date, time, location, and format of the makeup exam. All make-up exams must be completed within one week of the original exam date. Students can only make up ONE exam per semester. Any subsequent missed exams will incur an exam makeup fee of $50 per exam. This fee must be paid prior to the scheduling of the make-up exam. If a student misses both the regularly scheduled exam and the makeup exam, the student will earn a grade of zero for that exam. If a student who is not feeling well elects to sit for an exam, the student’s exam effort cannot be rescinded. Once a proctor displays the Assessment Password, the testing environment begins. All students are encouraged to use good judgement in deciding whether or not to sit for an exam.

- **Prior to Scheduled Exam Day**
  - Students will receive an email notice once their exam is available for download.
  - Students must download the exam prior to arriving on campus the day of the exam.
  - Students are limited to downloading the exam once.
  - Any student who downloads an exam on a device other than the college issued laptop will receive a zero for a grade.

- **Exam Day**
  - Students are required to bring their registered device, with a fully charged battery, and a power cord. Students not having a device charged will be sent home and at the faculty member’s discretion (see above) receive a makeup exam.
  - Upon arrival to the exam room, students will place all belongings (including but not limited to backpack, books, papers, phones, smart watches, and anything else deemed appropriate by the proctor) to the front of the room, as directed by the proctor.
  - Students must have their device ready for the exam prior to the start time of the exam (disable any antivirus software, have Examplify open, etc.)
  - Once the proctor displays the Assessment Password, the testing environment begins.
  - Students that show up ten minutes after the start of the exam, will not be allowed to enter the examination room or take the exam.
    - Students who are less than ten minutes late for examinations will be allotted the remaining time for the exam. No additional time will be allotted for the remaining time for the exam. No additional time will be granted for minutes missed because of lateness.
  - When a student is finished with the exam and ready to submit for scoring, the student must select the ‘Submit & Exit’ button featured at the top of the interface. This will bring up the exit screen, which allows the student to either ‘Return to Exam’ or Close Exam.’ Students must select the toggle switch next to ‘I am ready to upload my exam file’ and then select ‘Close Exam’ option to exit the exam. The student will receive a green confirmation screen that their file was successfully uploaded. The green confirmation screen must be verified by the proctor prior to the student leaving the testing environment.. If the student does not see this screen, they must address this issue with the proctor prior to leaving the exam room.
• **Unforeseen Circumstances**
  o From time to time, students may encounter a scenario that results in the exam being interrupted (e.g. fire alarm). In these situations, the student click ‘Actions’ and select ‘Save’. Then, the student will turn off their computers (do not exit Examplify)
  o Once the interruption is over, students may return to their device and turn it back on. Once the class has successfully restarted Examplify, they will be provided with the Universal Resume Code. The student will re-enter the exam with their answers saved and their timer intact

**Test Review:**
There will be scheduled group test review sessions. Students attending test review must be in full nursing uniform. As per our testing procedure, students are to leave all electronic devices outside of the classroom. There is no recording of the session (audio, video, or written). Students who received who are unsuccessful on an exam must also meet with their academic advisor and learning specialist to discuss study skills and test taking strategies within 1 weeks of the exam. There are no scheduled review sessions for final course examinations. Students who are unsuccessful in a course will have the opportunity to review the final exam within 10 days of receiving that exam grade.

**Tuition Refund Policy**
**Policy:** Refunds for withdrawal from the Undergraduate Nursing Programs will be granted as per Concordia College policy. Refer to the registrar for the schedule for tuition refund.

**Unsafe/Unfit Student Clinical Policy**
**Policy:** Students will be required to leave a clinical facility should they:
  ➢ report to a clinical agency intoxicated, under the influence of drugs, or “hung over”
  ➢ demonstrate overtly unsafe behavior
  ➢ demonstrate unusual, hostile or bizarre behavior
  ➢ demonstrate incompetence.

**Procedure:** Under any of these circumstances the student will be asked to leave the clinical agency. The clinical faculty member will with the student individually at the earliest possible time to discuss the matter and resolve the situation.
STUDENT NURSES’ ASSOCIATION
Concordia College - NY

Organized: 2008
Preamble:
We, students of the Concordia College nursing program, believe there is a common need to organize, to represent ourselves to the consumer and other health disciplines, and to assume our rightful place in the profession of nursing. We believe every citizen has a right to the highest quality of health care. We believe in the development of the whole person toward his/her professional role with its rights, responsibilities and ideals. We believe every right bears inherent responsibility. We believe responsibilities are participatory, not purely philosophical or ideological, and we believe the quality and quantity of participation are not exclusive, but bear the responsibility of participation.

Rights/Responsibilities:
Students have a right to and a responsibility for:
• having a creative sound education opportunity;
• having the highest quality practitioner-teacher;
• achieving input into curriculum planning;
• achieving self-directed learning;
• achieving equal participation in all areas of clinical practice;
• participating in interdisciplinary activities;
• due process;
• insuring peer review and self-evaluation;
• the privileges of internal governance;
• organizing and participating in an organization directed toward achieving professional goals;
• facilitating change in health care delivery through various channels;
• assembling and exploring fundamental and current professional issues and concerns;
• organizing in a flexible structure to encompass and represent the diversities within nursing and be representative of the fundamental and current professional issues and concerns;
• fostering a better correlation between nursing education and practice.

Code of Conduct:
As a member of the National Student Nurses’ Association, I pledge to:

• Maintain the highest standard of personal and professional conduct

• Actively promote and encourage the highest level of ethics within nursing education, the profession of nursing, and the student nurses’ association.

• Uphold all Bylaws and regulations relating to the student nurses’ association at the chapter, state and national levels, reserving the right to criticize rules and laws constructively, but respecting the rules and laws as long as they prevail.

• Strive for excellence in all aspects of decision-making and management at all levels of the student nurses’ association.
• Use only legal and ethical principles in all association decisions and activities.

• Ensure the proper use of all association funds.

• Serve all members of the student nurses’ association impartially, provide no special privilege to any individual member, and accept no personal compensation from another member or non-member.

• Maintain the confidentiality of privileged information entrusted or known to me by virtue of an elected or appointed position in the association.

• Refuse to engage in, or condone, discrimination on the basis of race, color, creed, national origin, ethnicity, age, gender, marital status, lifestyle, disability, or economic status.

• Refrain from any form of cheating or dishonesty, and take action to report dishonorable practices to proper authorities using established channels.

• Always communicate internal and external association statements in a truthful and accurate manner by ensuring that there is integrity in the data and information used by the student nurses association.

• Cooperate in every reasonable and proper way with association volunteers and staff, and work with them in the advocacy of student rights and responsibilities and the advancement of the profession of nursing.

• Use every opportunity to improve faculty understanding of the role of the student nurses association.

• Use every opportunity to raise awareness of the student nurses’ association’s mission, purpose, and goals at the school chapter level.

• Promote and encourage entering nursing students to join and become active in NSNA.

• Promote and encourage graduating seniors to continue their involvement by joining professional nurses’ associations upon licensure as registered nurses.

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• Promote and encourage graduating seniors to continue their involvement by joining professional nurses’ associations upon licensure as registered nurses.

*Adopted by the 1999 House of Delegates, Pittsburgh, PA, at the 47th Annual NSNA Convention.*
References: American Society of Association Executives and the National Society for Fundraising Executives
**Code of Ethics:**

As students are involved in the clinical and academic environments we believe that ethical principles are a necessary guide to professional development. Therefore within these environments we:

- Advocate for the rights of all clients.

- Maintain client confidentiality.

- Take appropriate action to ensure the safety of clients, self, and others.

- Provide care for the client in a timely, compassionate and professional manner.

- Communicate client care in a truthful, timely and accurate manner.

- Actively promote the highest level of moral and ethical principles and accept responsibility for our actions.

- Promote excellence in nursing by encouraging lifelong learning and professional development.

- Treat others with respect and promote an environment that respects human rights, values and choice of cultural and spiritual beliefs.

- Collaborate in every reasonable manner with the academic faculty and clinical staff to ensure the highest quality of client care.

- Use every opportunity to improve faculty and clinical staff understanding of the learning needs of nursing students.

- Encourage faculty, clinical staff, and peers to mentor nursing students.

- Refrain from performing any technique or procedure for which the student has not been adequately trained.

- Refrain from any deliberate action or omission of care in the academic or clinical setting that creates unnecessary risk of injury to the client, self, or others.

- Assist the staff nurse or preceptor in ensuring that there is full disclosure and that proper authorizations are obtained from clients regarding any form of treatment or research.

- Abstain from the use of alcoholic beverages or any substances in the academic and clinical setting that impair judgment.
• Strive to achieve and maintain an optimal level of personal health.

• Support access to treatment and rehabilitation for students who are experiencing impairments related to substance abuse and mental or physical health issues.

• Uphold school policies and regulations related to academic and clinical performance, reserving the right to challenge and critique rules and regulations as per school grievance policy.

*Adopted by the NSNA House of Delegates, Nashville, TN, on April 6, 2001*
BYLAWS FOR
STUDENT NURSES’ ASSOCIATION CONCORDIA COLLEGE- NY CHAPTER

ARTICLE I - Student Nurses Association of Concordia College - NY

Section 1. The name of this organization shall be the Student Nurses Association of Concordia College - NY.

ARTICLE II - Purpose and Function

Section 1. Purpose

A. To assume responsibility for contributing to nursing education in order to provide for the highest quality of health care.

B. To provide programs representative of fundamental interests and concerns to nursing students.

C. To aid in the development of the whole person, his/her professional role, his/her responsibility for health care of people in all walks of life.

Section 2. Function

A. To have direct input into standards of nursing education and influence the education process.

B. To influence health care, nursing education and practice through legislative activities as appropriate.

C. To promote and encourage participation in community affairs and activities towards health care and the resolution of related social issues.

D. To represent nursing students to the consumer, to institutions, and other organizations.

E. To promote and encourage students' participation in interdisciplinary activities.

F. To promote and encourage recruitment efforts, participation in student activities, and educational opportunities regardless of a person's race, color, creed, national origin, ethnicity, age, gender, marital status, lifestyle, disability or economic status.

G. To promote and encourage collaborative relationships with nursing and health related organizations.

H. Please add at the end of the SNA bylaws this:
I. All SNA directors to support the in house Nursing Department Mentoring and Tutoring program.

J. This support will be according to established code of conduct and faculty advisor guidance.
K. The roles of mentoring and tutor coordinators will follow election process determined by SNA board members.

**Article III - MEMBERS**

Section 1. School Constituent

A. Student Nurses Association shall be composed of at least 10 members from Concordia College - NY or the total school enrollment if less than 10. There shall be only one chapter on this school campus.

B. For yearly recognition as a constituent, an officer of the Student Nurses Association of Concordia College - NY shall submit annually the Official Application for NSNA Constituency Status which shall include the following areas of conformity: purpose and functions, membership, dues, and representation.

C. A constituent association which fails to comply with the bylaws and policies of NSNA shall have its status as a constituent revoked by a 2/3 vote of the NSNA Board of Directors, provided that written notice of the proposed revocation has been given at least two months prior to the vote and the constituent association is given an opportunity to be heard.

D. Student Nurses Association of Concordia College - NY is an entity separate and apart from NSNA and its administration of activities, with NSNA and NY State Student Nurses Association (NYSSNA) exercising no supervision or control over these immediate daily and regular activities. NSNA and NYSSNA have no liability for any loss, damages, or injuries sustained by third parties as a result of the negligence or acts of Student Nurses Association of Concordia College - NY or the members thereof. In the event any legal proceedings are brought against NSNA and NY State Student Nurses Association, Student Nurses Association of Concordia College - NY will indemnify and hold harmless the NSNA and NY State Student Nurses Association from any liability.

Section 2. Categories of Constituent Membership

Members of the constituent associations shall be:

A. Active members:
1. Students enrolled in state approved programs leading to licensure as a registered nurse.
2. Registered nurses enrolled in programs leading a baccalaureate degree with a major in nursing.
3. Active members shall have all the privileges of membership.

B. Associate members:
1. Pre-nursing students, including registered nurses, enrolled in college or university programs designed as preparation for entrance into a program leading to an associate degree, diploma or baccalaureate degree in nursing.
2. Associate members shall have all of the privileges of membership except the right to hold office as president or vice president at state and national levels.
C. Individual members:
   1. Individual membership shall be open at the national level to any eligible student when membership in a constituent association is not available.
   2. Individual members shall have the privileges of membership as prescribed in NSNA bylaws.

D. Active and associate membership shall be renewable annually.

Section 3.

Active and associate NSNA membership may be extended six months beyond graduation from a student's program in nursing, providing membership was renewed while the student was enrolled in a nursing program.

Article IV - DUES

Section 1.

A. The Annual NSNA dues for active and associate members shall be $30 per member, plus $10 school dues, payable for the appropriate dues year. The dues year for membership shall be a period of twelve consecutive months.

B. The annual NSNA dues for active and associate members joining for two years shall be $70 per member, and $20 school dues, payable for the appropriate dues years. The dues years for these members shall be a period of twenty-four consecutive months.

C. The school association board of directors shall have the authority to change school chapter membership dues, providing such dues do not exceed the amounts set in these bylaws.

D. National and state dues shall be payable directly to NSNA. NSNA shall remit to each state constituent the dues received on behalf of the constituent. NSNA shall not collect nor remit school chapter dues. School chapter dues are collected directly by treasurer of the Student Nurses Association of Concordia College – NY.

E. Any member who fails to pay current dues shall forfeit all privileges of membership.

Article V. - Board of Directors

Section 1. Composition

A. The Board of Directors will consist of: President, Vice President, Secretary, Treasurer, Two Class Delegates, Event Coordinator, Public Relations Coordinator, and Student Government Representative.

Section 2. Responsibilities

A. The Board of Directors shall be responsible for:
1. Transacting business of the association between membership meetings and shall report such transactions at the next regularly scheduled membership meeting.

2. Filling vacancies in any office by two-thirds majority vote of Board of Directors except the office of President.

3. Reviewing expenditures, revenues, policies and procedures, and any other business of the association.

Section 2. Quorum. A quorum for the board meetings shall be the president and vice president, two other board members and one faculty advisor.

Section 3. Duties of the Board of Directors shall consist of:

A. President
   1. Shall preside at all meetings of this association, appoint committees as needed, perform all other duties pertaining to the office and represent this association as needed.
   2. Represent NSNA in matters relating to the association and perform all other duties pertaining to the office.
   3. Shall serve as chairperson of the Board of Directors meetings.

B. Vice President
   1. Shall assume responsibility of the office of President in the event of the vacancy occurring in the office until the next regular election.
   2. Appoint committees and their chairpersons, subject to the approval of the Board of Directors, and make other appointments as necessary.
   3. Shall preside at meetings in the absence of the President.
   4. Shall assist the President as needed.

C. Secretary
   1. Review the minutes of all business meetings of the association and the Board of Directors and insure accuracy prior to distribution to the Board of Directors for action.
   2. Shall keep on file as a permanent record all reports, papers and documents.
   3. Assist the president with official correspondence.
   4. Deliver to the newly elected Secretary all association papers.

D. Treasurer
   1. Submit financial reports to the Board of Directors and membership as directed by President.
   2. Keep a permanent record of all dues received from members and any other income and disbursements.
   3. Remit payment as follows:
      a) Requests for disbursement of funds shall be made in writing to the Board of Directors.
      b) Upon approval the treasurer will issue reimbursement for those requests approved.
      c) No funds will be disbursed without prior approval.
E. Events Coordinator
1. Serves as chairperson of Events committee.
2. Attend student activities council meetings.
3. Be accountable to the membership for notification of pending student activities.
4. Keep members informed about activities and keep bulletin board up-to-date.

F. Class Delegate
1. Attend faculty meetings as needed.
2. Act as liaison between faculty and students
3. Participate in the planning, revision and reform of curriculum.

G. Public Relations Coordinator
1. Publication of monthly newsletter by every second week of the month.
2. Develop and maintain relationship with community, local chapters, and hospitals.
3. Assist Events Coordinator in execution of events from the public relations standpoint.

H. Student Government Representative
   1. Attend and participate at the College Student Government (SGA) meetings as a voting member of SGA.
   2. Act as liaison between Concordia Student Government and nursing students.
   3. Keep SNA members informed about Student Government and campus activities.
   4. Serve as representative of nursing student’s interests and needs in student government.

Section 4. Absences

A. Members of the Board of Directors who have missed more than two regularly scheduled meetings of any current term year without prior notification to the Board of Directors and who offer no valid reason for such absences may be removed from office by a plurality vote of the current membership present at the next scheduled meeting. The officer in question will be notified in advance of the meeting.

B. Active Members: To maintain active membership, cannot miss more than two regularly scheduled meetings without valid reasons for absences. In the case of an absence, valid reasons must be submitted prior to the scheduled meeting to the secretary.

C. Members absent from more than two unexcused regularly scheduled meetings cannot vote in association elections and decision making.

D. An officer may also be removed from office by a plurality vote of the members of the Board of Directors present at a meeting called for that purpose if that officer is deemed negligent in the functions of that office as stated in these bylaws.

E. Prior notification of two weeks shall be given to the individual in question and a special Board of Directors meeting shall be held to review the circumstances.
Article VI - ELECTIONS

Section 1. Election of Board of Directors

A. Elections shall be held annually.

B. All nominations shall be made from the floor.

C. All elections shall be by secret ballot.

D. A plurality vote of the members present and entitled to vote constitute an official election.

E. In the event of a tie, a re-vote shall be held.

Article VII - MEETINGS

Section 1. Membership Meetings

A. Meeting dates shall be set by the Board of Directors.

B. Meeting location and time will be posted on the chapter bulletin board at least two weeks prior to the meeting.

Article VIII - COMMITTEES

Section 1. Appointments

A. Committee appointments shall be made by the Board of Directors.

B. Committee members shall be appointed by the committee chairperson or selected by the Board of Directors from a group of volunteers.

Section 2. Responsibility

A. All committees shall be responsible to the Board of Directors for reporting committee activities on a regular basis and shall, upon direction of the Board of Directors, report same to the general membership.

Article IX – CHAPTER DELEGATES

Section 1. Purpose and Function

A. To serve as spokesperson for this association at the annual state and national conventions.

B. Present to the state and national organizations all proposed resolutions or proposed amendments to bylaws.
C.  Keep informed as to all current and proposed resolutions at the state and national levels and report information to chapter membership.

Section 2. Qualification and Appointment

A.  Qualifications to serve as chapter delegate will be determined by the Board of Directors.
B.  The Board of Directors will appoint chapter delegates who meet the qualifications.

Section 3. Chapter Delegate Representation

A. School constituents:
1. The school chapter, when recognized as an official NSNA constituent, shall be entitled to one voting delegate and alternate at the NSNA House of Delegates, and in addition, shall be entitled to one voting delegate and alternate for every 50 members.
2. The school chapter delegate(s) and alternate shall be a member(s) in good standing in the chapter and shall be selected and/or elected by members of the school chapter at a proper meeting according to chapter bylaws. The school association may designate an alternate delegate for each delegate by one of the following two mechanisms:
   a) Selection and/or election by members of the school chapter according to chapter bylaws; or
   b) Written authorization to the State Board of Directors requesting them to appoint a member of the State Board to act as a state-appointed alternate for their school chapter.
      1. School chapters shall approve the appointment.
      2. The State Board of Directors shall verify that any state appointed alternate is a member in good standing of the NSNA and the state association.
      3. A school chapter must have a selected and/or elected delegate present at the NSNA Convention in order to have a state-appointed alternate seated in the House of Delegates.
      4. All alternates, whether school selected or state-appointed, shall have the same privileges as an elected delegate when seated in the House.
3. The school association shall be entitled to delegates according to the number of members in good standing in NSNA. Delegates shall be computed on the basis of the number of members in each constituent as evidenced by the annual dues received by NSNA on a date eight weeks prior to the annual meeting.

Article X - AMENDMENTS

Amendments to the Bylaws may be made with a 2/3 vote of those present and voting at a membership meeting provided that notice of proposed amendments has been sent to members at least four weeks prior to the meeting. Only proper amendments submitted in writing and carrying the proponent's signature will be considered.

Article XI - PARLIAMENTARY AUTHORITY
All meetings of this association shall be conducted according to the parliamentary law as set forth in *Robert's rules of Order Newly Revised* where the rules apply and are not in conflict with these bylaws.

**Policies and Procedures:**

- After approval, the secretary shall file one copy of the minutes in the association's files. All reports will be attached to the minutes.

- The secretary shall distribute copies of minutes along with the agenda for the upcoming meeting to all board members at least 5 days prior to the next meeting.

- Following approval of the expenditure, reimbursement will be signed by both the treasurer and the president or the vice president.

- To be considered for reimbursement, all requests must be received in writing with receipts attached at least 3 days prior to the board meeting.

<table>
<thead>
<tr>
<th>Student Nurses Association of Concordia College-NY</th>
<th>Policy: 1.1</th>
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</thead>
<tbody>
<tr>
<td>Policies and Procedures</td>
<td>Approved: 11/19/2008</td>
</tr>
<tr>
<td>Term Limits</td>
<td>Revised: 9/16/2014</td>
</tr>
</tbody>
</table>

**Purpose:** To establish term limits for the Student Nurses Association on Concordia College-NY

**Policy:**

- Elected officers shall hold the office for two consecutive semesters.
- After completion of the second semester in office, that member may not be elected or hold the same office again.
SIGMA THETA TAU INTERNATIONAL

SIGMA THETA TAU is the International Nursing Honor Society. The purpose of Sigma Theta Tau is to recognize superior achievement and leadership qualities, to foster high professional standards, to encourage creative work, and to strengthen commitment to the ideals and purposes of the profession.

The Psi Nu Chapter of Sigma Theta Tau at the Concordia Nursing Program invites students who have completed half of the nursing curriculum to apply for membership. Applicants are required to have a cumulative grade point average (GPA) of at least 3.0, rank in the upper 35th percentile of the graduating class, and meet expectations of academic integrity.
Acknowledgment of Understanding

Name: ________________________________

Undergraduate nursing students are required to review each semester/term the Undergraduate Student Program Handbook from Concordia College-NY, Division of Nursing. An affixed signature attests that the student has reviewed the electronic handbook online, has no further questions on the policies, agrees to all stated policies, and will maintain responsibility for all updates to the handbook each semester/term while enrolled in the undergraduate nursing program at Concordia College-NY. Students are required to submit only one attestation statement during orientation for their file, while enrolled in the program.

I have read and understand the Policies and Procedures included in the Nursing Student Handbook and the Concordia College Student Guide. I understand that the minimum standard for progression through the Nursing Program is a 77 (C+) in all nursing courses. I understand that failure to achieve the minimum standard of 77 (C+) in all nursing courses will result in dismissal from the program.

________________________________________________________________________
Signature

________________________________________________________________________
Date