*PROPOSED: Comprehensive Timeline and Key Milestones for the Implementation of the Teach-Out Plan*

- **January 28, 2021**: Concordia’s closure announced to faculty, staff, students, alumni and community
- **February 11, 2021**: Official letter to New York State Education Department (NYSED) regarding closure
- **March 1, 2021**: *Teach-out Plans and Agreements Form* and *Substantive Change Request Form* due to the Middle States Commission on Higher Education (MSCHE)
  - Identified potential teach-out partners for all programs
  - Teach-out agreements in draft form
- **March 2021**:
  - Finalizing teach-out agreements
  - Advising students about next steps (academic, financial aid and other)
  - Finalizing details about custodianship of records (employee and students)
- **April 14, 2021**: Submission of substantive change request/teach-out plan to Commission on Collegiate Nursing Education (CCNE)
- **May 13, 2021**: End of traditional undergraduate term (grades are due for spring semester)
  - May 31, degree conferral process begins (eight to ten-week process)
- **June 1, 2021**: Submission of *Substantive Change Request* to Joint Review Committee on Education in Radiologic Technology for JRCERT sponsorship transfer to Manhattanville College
- **July 2, 2021**: End of spring 2021 term for non-traditional programs
  - Nursing, Accelerated Degree Programs, Radiologic Technologies, Master of Business Leadership, and Graduate Education
- **July 3, 2021**: teach-out on Concordia campus begins
  - Limited summer offerings for students who can complete degree requirements for August 31, 2021 degree conferral
- **August 31, 2021**: End of academic offerings at Concordia College
- **Fall 2021**: Partner institutions teach-out students who can complete Concordia program requirements within the fall 2021 semester
  - Students will submit transcripts for courses completed at another institution for transfer credit to Concordia for December 31, 2021- degree conferral

*Dates are subject to regulatory approval.*