

HERITAGE HARBOR CDD
FY 2021 PROPOSED BUDGET
GENERAL FUND (O&M)

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021	VARIANCE
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	YTD - MAR	PROPOSED	BETWEEN FY 2020 & FY 2021
1 REVENUE										
2 SPECIAL ASSESSMENTS - ON-ROLL (Reported Net in FY 2019)	\$ 738,387	\$ 738,387	\$ 738,387	\$ 738,387	\$ 1,005,748	\$ 702,582	\$ 736,509	\$ 704,674	\$ 856,262	\$ 119,753
4 LESS: ASSESSMENT DISCOUNT (4%)	(25,952)	(26,586)	(26,364)	(26,561)	(38,296)	-	-	-	-	-
5 INTEREST - INVESTMENTS	2,261	3,754	2,680	2,499	3,135	6,595	2,700	2,037	2,700	-
6 MISCELLANEOUS	-	21	-	-	335	1,041	-	-	-	-
7 RESTAURANT REVENUE	-	-	-	-	-	-	78,000	39,000	28,200	(49,800)
8 TOTAL REVENUE:	714,696	715,576	714,703	714,325	970,922	710,218	817,209	745,710	887,162	69,953
9 EXPENDITURES										
10 ADMINISTRATIVE:										
11 SUPERVISORS' COMPENSATION	12,200	10,600	11,800	13,000	12,800	11,200	12,000	4,000	12,000	-
12 PAYROLL TAXES & SERVICE	933	811	903	995	1,040	1,046	2,259	366	2,129	(130)
13 ENGINEERING SERVICES	2,392	8,262	9,058	2,403	6,688	5,655	9,000	5,541	10,000	1,000
14 LEGAL SERVICES	4,448	4,094	4,140	27,760	32,045	18,500	12,000	11,195	20,000	8,000
15 DISTRICT MANAGEMENT	55,000	55,000	55,000	56,100	68,110	62,540	66,759	31,960	68,170	1,411
16 PROPERTY APPRAISER (ASSESSMENTS ARE REPORTED NET IN FY 2019)	13,790	13,914	7,120	-	-	-	-	-	-	-
17 ACCOUNTING SERVICES	0	150	600	600	3,200	-	-	-	-	-
18 AUDITING SERVICES	8,275	6,000	6,000	8,275	8,275	5,400	5,800	-	6,200	400
19 POSTAGE & FREIGHT	1,344	739	830	1,636	2,441	723	1,500	-	1,500	-
20 INSURANCE (Liability, Property and Casualty)	11,244	10,493	10,999	11,299	15,278	12,331	13,000	13,343	13,901	901
21 PRINTING & BINDING	2,198	2,047	706	1,169	1,371	-	2,200	-	1,500	(700)
22 LEGAL ADVERTISING	755	671	784	2,891	4,428	3,374	1,200	200	1,200	-
23 MISC. (BANK FEES, BROCHURES & MISC)	799	1,411	545	3,712	5,857	1,349	1,500	3,781	1,500	-
24 MISC-ASSESSMENT COLLECTION COST	10,726	11,030	2,863	14,237	19,220	-	-	-	-	-
25 WEBSITE HOSTING & MANAGEMENT	-	1,000	1,000	1,000	1,031	2,623	2,265	3,128	3,115	850
26 OFFICE SUPPLIES	518	203	74	358	657	-	500	-	200	(300)
27 ANNUAL DISTRICT FILING FEE	175	175	175	175	175	200	175	175	175	-
28 ALLOCATION OF HOA SHARED EXPENDITURES	-	-	-	-	-	29,502	21,979	10,804	23,791	1,812
29 DISSEMINATION FEE	-	-	-	-	-	-	-	-	2,000	2,000
30 TRUSTEE FEE	-	-	-	-	-	-	-	3,367	4,041	4,041
31 ADMINISTRATIVE TOTAL:	124,797	126,600	112,597	145,610	182,616	154,442	152,137	87,860	171,422	19,285
32 FIELD										
34 PAYROLL	16,422	5,519	42,735	45,492	46,770	36,541	44,924	18,632	45,000	76
35 FICA, TAXES & PAYROLL FEES	2,408	790	6,118	6,965	6,698	4,095	5,948	2,198	5,948	-
36 LIFE AND HEALTH INSURANCE	10,849	3,955	4,495	3,588	6,470	4,157	4,998	2,125	6,380	1,382
37 FIELD MANAGEMENT	-	10,000	15,000	15,000	5,000	-	-	-	-	-
38 CONTRACT- GUARD SERVICES	134,067	125,019	137,921	144,571	106,858	79,204	82,000	34,553	82,000	-
39 CONTRACT-FOUNTAIN	1,680	1,680	1,680	1,680	1,680	1,680	1,680	840	1,680	-
40 CONTRACT-LANDSCAPE	124,192	133,025	136,800	136,800	136,800	136,800	136,800	78,800	136,800	-
41 CONTRACT-LAKE	21,036	21,036	37,536	41,036	41,736	41,736	42,436	20,868	35,732	(6,704)
42 CONTRACT-GATES	-	50,138	50,190	50,245	49,308	46,680	46,680	27,610	46,680	-
GATE - COMMUNICATIONS - TELEPHONE	-	-	-	-	2,030	3,261	3,744	1,152	2,400	(1,344)
UTILITY-GENERAL	76,212	70,738	72,903	76,347	84,806	76,927	78,000	34,872	78,000	-
43 UTILITY-STREETLIGHTS	-	-	-	-	-	-	-	-	-	-
44 UTILITY-WATER	-	-	-	-	-	-	-	-	-	-
R&M-GENERAL	8,574	1,073	5,041	9,135	5,542	4,037	3,000	350	3,000	-
46 R&M-GATE	698	1,468	3,575	570	2,169	610	3,000	-	3,000	-
47 R&M-OTHER LANDSCAPE	75,281	39,330	44,330	29,665	33,760	29,623	34,240	5,270	34,240	-
48 R&M-IRRIGATION	2,635	3,510	2,350	2,455	2,955	1,060	3,500	1,757	3,500	-
49 R&M-LAKE	698	-	-	790	220	-	-	-	-	-
50 R&M-MITIGATION	-	-	-	-	-	-	2,000	-	2,000	-
51 R&M-TREES AND TRIMMING	-	-	-	-	2,100	1,675	7,500	-	7,500	-
52 R&M-PARKS & FACILITIES	-	-	-	-	-	-	1,000	850	1,000	-
53 MISC-HOLIDAY DÉCOR	1,945	2,982	11,004	8,847	10,297	3,260	8,500	6,440	8,500	-
54 MISC-CONTINGENCY	7,937	14,375	23,437	4,274	14,252	3,423	55,512	2,451	75,000	19,488
55 CAPITAL OUTLAY	-	7,100	35,100	-	-	-	-	-	-	-
56 RESTAURANT EXPENDITURE	-	-	-	-	-	-	69,310	25,258	50,580	(18,730)
57 FIELD TOTAL	484,634	491,738	630,215	577,460	559,451	474,769	634,772	264,027	628,940	(5,832)
58 TOTAL EXPENDITURES BEFORE OTHER FINANCING SOURCES (USES)	609,431	618,338	742,812	723,070	742,067	629,211	786,909	351,887	800,362	13,453
60 EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPEND.	105,265	97,238	(28,109)	(8,745)	228,855	81,007	30,299	393,823	86,800	56,500
62 OTHER FINANCING SOURCES AND (USES)										
64 RENEWAL & REPLACEMENT RESERVE										
69 FUNDING ENTERPRISE DEBT SERVICE	-	-	-	-	213,554	-	-	-	-	-
70 RESERVE STUDY CONTRIBUTION - CDD	-	-	-	-	-	20,043	30,300	30,300	62,300	32,000
RESERVE STUDY - HOA SHARED CONTRIBUTION	-	-	-	-	-	-	-	-	24,500	24,500
71 TOTAL RENEWAL & REPLACEMENT RESERVE	-	-	-	-	213,554	20,043	30,300	30,300	86,800	56,500
72 TOTAL EXPENDITURES	609,431	618,338	742,812	723,070	955,621	649,254	817,209	382,187	887,162	69,953
74 NET CHANGE IN FUND BALANCE	105,265	97,238	(28,109)	(8,745)	15,301	60,964	(0)	363,523	-	-

**STATEMENT 2
HERITAGE HARBOR CDD
FY 2021 PROPOSED BUDGET
ASSESSMENT ALLOCATION**

	<u>Debt Service</u>	<u>O&M</u>	<u>Total</u>
TOTAL BUDGET	\$ 329,422	\$ 856,262	\$ 1,185,684
COLLECTION COST & EARLY PMT. DISC. (6.0%)	\$ 21,027	\$ 54,655	\$ 75,682
GROSS ASSESSMENT	\$ 350,449	\$ 910,917	\$ 1,261,366
Total Assessment Units (ERU)	670	670	
Assessment per Unit (ERU)	\$ 523.06	\$ 1,359.58	\$ 1,882.64

Table 1. O&M Assessment Allocation

Lot Size	Lot Count (ERU)	% ERU	Gross O&M Budget	FY 2021 O&M per Lot	FY 2020 O&M per Lot	Difference FY20 to FY21
50 x 110	393	59%	\$ 534,314	\$ 1,359.58	\$ 1,169.43	\$ 190.15
50 x 120, 125	91	14%	\$ 123,722	\$ 1,359.58	\$ 1,169.43	\$ 190.15
65 x 110	50	7%	\$ 67,979	\$ 1,359.58	\$ 1,169.43	\$ 190.15
75 x 115	91	14%	\$ 123,722	\$ 1,359.58	\$ 1,169.43	\$ 190.15
90x 130	45	7%	\$ 61,181	\$ 1,359.58	\$ 1,169.43	\$ 190.15
Total Lots	670	100%	\$ 910,917			

Table 2. 2018 Loan Debt Service Allocation (Per Final Assessment Methodology Report, July 17, 2018)

Lot Size	Lot Count (ERU)	% ERU	Gross DS Budget	FY 2021 Debt Service/Lot	FY 2020 Debt Service/Lot	Difference FY20 to FY21
50 x 110	393	59%	\$ 205,562	\$ 523.06	\$ 523.06	\$ -
50 x 120, 125	91	14%	\$ 47,598	\$ 523.06	\$ 523.06	\$ -
65 x 110	50	7%	\$ 26,153	\$ 523.06	\$ 523.06	\$ -
75 x 115	91	14%	\$ 47,598	\$ 523.06	\$ 523.06	\$ -
90x 130	45	7%	\$ 23,538	\$ 523.06	\$ 523.06	\$ -
Total Lots	670	100%	\$ 350,449			

Table 3. Summary of Total Assessment per Lot (O&M plus 2018 Loan DS)

Lot Size	FY 2020 Total Assessment	FY 2021 Total Assessment	Difference	Monthly Increase	% Increase
50 x 110	\$ 1,692.49	\$ 1,882.64	\$ 190.15	\$ 15.85	11.23%
50 x 120, 125	\$ 1,692.49	\$ 1,882.64	\$ 190.15		
65 x 110	\$ 1,692.49	\$ 1,882.64	\$ 190.15		
75 x 115	\$ 1,692.49	\$ 1,882.64	\$ 190.15		
90x 130	\$ 1,692.49	\$ 1,882.64	\$ 190.15		

STATEMENT 3
HERITAGE HARBOR CDD
HERITAGE HARBOR CONTRACT SUMMARY

FINANCIAL STATEMENT CATEGORY	VENDOR	ANNUALIZED AMOUNT	MONTHLY OR QUARTERLY AMOUNT OF CONTRACT	PAYMENT SCHEDULE	COMMENTS/SCOPE OF SERVICE
Supervisors' Compensation		12,000.00	\$ 1,000.00	MONTHLY	Chapter 190 allows for the 5 Supervisor to be compensated up to \$200 per meeting. Assumes attendance of 5 Supervisors for 12 meetings.
Payroll Taxes & Service		2,129.00	\$ -	MONTHLY	Payroll taxes for FICA, SUI and FUI and payroll administration service of \$50 per payroll and \$50 year end processing
Engineering Services	Stantec	10,000	\$ -	Quarterly	The District Engineer provides general engineering services to the District, attendance and preparation for monthly Board meetings when requested and any other specifically requested assignments
Legal Services	Straley, Robin, Vericker	20,000.00	\$ -	VARIABLE	District Attorney provides legal services to the District, attendance and preparation for monthly Board meetings, review of contracts, review of agreements and resolutions, and other research as directed or requested by the Board of Supervisors and the District Manager
District Management	DPFG	68,169.97	\$ -	MONTHLY	The District receives management, accounting, administrative services as part of the management agreement. Price structure from Oct - Jan (\$6,684 per month).
Property Appraiser		-	\$ -		No longer Utilized
Accounting Services		-	\$ -		No Longer Utilized
Auditing Services		6,200.00	\$ -	VARIABLE	The District is required to conduct an annual audit of its financial records by an Independent Certified Public Accounting firm.
Postage & Freight		1,500.00	\$ -	VARIABLE	Actual postage and freight used for District mailings to residents and Board members.
Insurance (Liability, Property, Casualty)	Egis	13,901.00	\$ -	ANNUALLY	
Printing & Binding		1,500.00	\$ -	VARIABLE	Printing of District packages,, mail printings and other special projects
Legal Advertising	Times Publishing	1,200.00	\$ -	ANNUALLY	The District is required to advertise various notices for monthly Board meetings and other public hearings in a newspaper of general circulation
Miscellaneous (Bank Fees, Brochures, Misc)		1,500.00	\$ -		
MISC - Assessment Collection Cost	Hillsborough County	-	\$ -	ANNUALLY	Assessments are reported net
Website Hosting & Management	Innersync	3,115.00	\$ -	VARIABLE	Campus Suite - \$1,515 includes website compliance and remediation of 750 documents as well as DPFG remediation of \$500. Additional \$500 for any unknown ADA compliance. \$50/mo for Email Maintenance
Office Supplies	Miscellaneous	200.00	\$ -	VARIABLE	Supplies, postage & freight, printing & binding
Annual District Filing Fee	Department of Economic Opportunity	175.00			Required Under Florida State Statute
Allocation of HOA Shared Expenditures		23,791			
DISSEMINATION FEE		2,000			
TRUSTEE FEE		4,041			DS 2018
Administrative Total		\$ 171,421.92			

**STATEMENT 3
HERITAGE HARBOR CDD
HERITAGE HARBOR CONTRACT SUMMARY**

FINANCIAL STATEMENT CATEGORY	VENDOR	ANNUALIZED AMOUNT	MONTHLY OR QUARTERLY AMOUNT OF CONTRACT	PAYMENT SCHEDULE	COMMENTS/SCOPE OF SERVICE
FIELD EXPENDITURES:					
FIELD			\$ -		
Payroll	Innovation	45,000.00	\$ 3,750.00	MONTHLY	Two full time employees and one part time employee. Costs are shared 50/50 with the HOA (80% CDD Share is GF & 20% is Restaurant Share)
FICA Taxes	Innovation	5,948.00	\$ 495.67	MONTHLY	Two full time employees and one part time employee. Costs are shared 50/50 with the HOA
Life & Health Insurance	Innovation	6,380.00	\$ 531.67	MONTHLY	Two full time employees and one part time employee. Costs are shared 50/50 with the HOA
Field Management	Inframark	-	\$ -		No longer utilized
Contract - Guard Services	Hillborough County Sheriff	82,000.00	\$ 6,833.33	MONTHLY	The District has a contract with Hillsborough County Sheriff to provide rover and security services for the District. The HOA pays for 30% of the total of \$115,000
Contract - Fountain Repairs & Maintenance	A-Quality Pool Service	1,680.00	\$ 140.00	MONTHLY	The District has a contract with the vendor to provide maintenance of the entrance fountain
Contract - Landscape	Greenview Landscape & OLM	136,800.00	\$ 11,400.00	MONTHLY	Pursuant to categories A & B Of the contract , the monthly amount is \$10,400. OLM landscape inspection is \$1,000 monthly
Contract - Lake Maintenance	Solitude Lake Management	35,732.00	\$ 3,478.00	MONTHLY	Aquatic Systems (Now Solitude Lake) manages 88 waterways with a minimum of 52 inspections yearly; providing algae and aquatic weed control as well as shoreline grass control. Contract increases to \$3,478 monthly beginning August 2020. Also provides debris removal in the amount of \$350 monthly
Contract - Gate Security Monitoring	Envera	46,680.00	\$ 3,890.00	MONTHLY	Contract provides for monitoring and database services (\$3,300 monthly) and repair and maintenance services (\$400 monthly). \$570/Qtr for East Gate Monitoring.
Gate Telephone Communications	Frontier	2,400.00	\$ 200.00	MONTHLY	Contracts with Frontier provide for East (\$120 monthly) & West Gate (\$80 monthly) telephone/internet service . (includes estimates for tax and surcharges)
Utility - General	TECO	78,000.00	\$ 6,500.00	MONTHLY	
Utility - Streetlights		-	\$ -		
Utility - Water		-	\$ -		
R&M General		3,000.00	\$ -		As needed
R&M Gate		3,000.00	\$ -		As needed
R&M Other Landscape	Greenview Landscape	34,240.00	\$ -		Pursuant to the contract mulch is \$12,540 and Seasonal Plant Installation is \$21,700 annually
R&M Irrigation		3,500.00	\$ -		As needed
R&M Lake		-	\$ -		
R&M Mitigation		2,000.00	\$ -		As needed
R&M Trees & Trimming		7,500.00	\$ -		Trimming of District Trees
R&M Parks & Facilities		1,000.00	\$ -		As needed
MISC - Holiday Décor		8,500.00	\$ -		As needed
MISC - Contingency		75,000.00	\$ -		Increase to reflect any expenditures for the restaurant
CAPITAL OUTLAY		-	\$ -		As needed
Total Restaurant Expenditure		50,580.10			
Field Total		\$ 628,937.10			
		\$ 800,359.03			
RESERVES & CONTINGENCY					
RESERVE STUDY - CDD		\$ 62,300.00			
RESERVE STUDY - HOA SHARED CONTRIBUTION		\$ 24,500.00			Awaiting on Updated Reserve Study

**STATEMENT 4
HERITAGE HARBOR CDD
FY 2021 PROPOSED BUDGET
\$1,535,400 Bank Loan, 2018**

	Amount
REVENUE	
ASSESSMENTS ON-ROLL (MADS)	\$ 329,422
INTEREST--INVESTMENT	-
TOTAL REVENUE	329,422
EXPENDITURES	
INTEREST EXPENSE	
May 1, 2021	17,941
November 1, 2021	12,205
PRINCIPAL RETIREMENT	
May 1, 2021	298,000
TOTAL EXPENDITURES	328,146
EXCESS OF REVENUE OVER (UNDER) EXPENDITURES	1,276.75
FUND BALANCE - BEGINNING	
FUND BALANCE - ENDING	

TOTAL DS BUDGET	\$ 329,422.25
COLLECTION COST & EARLY PMT. DISCOUNT (6.0%)	\$ 21,026.95
TOTAL EXPECTED ON ROLL COLLECTION	<u>\$ 350,449.20</u>

**STATEMENT 5
HERITAGE HARBOR CDD
\$1,535,400 Bank Loan, 2018
Debt Service Requirement**

Period Ending	Principal	Coupon	Interest	Debt Service /(a)	Annual Debt Service /(a)	Bonds Outstanding
11/1/2018			15,349	15,349	15,349	1,495,000
5/1/2019	276,000	3.850%	28,779	304,779		1,219,000
11/1/2019		3.850%	23,466	23,466	328,245	1,219,000
5/1/2020	287,000	3.850%	23,466	310,466		932,000
11/1/2020		3.850%	17,941	17,941	328,407	932,000
5/1/2021	298,000	3.850%	17,941	315,941		634,000
11/1/2021		3.850%	12,205	12,205	328,146	634,000
5/1/2022	311,000	3.850%	12,205	323,205		323,000
11/1/2022		3.850%	6,218	6,218	329,422	323,000
5/1/2023	323,000	3.850%	6,218	329,218		-
11/1/2023		3.850%	-	-	329,218	-
Total	\$ 1,495,000		\$ 163,785	\$ 1,658,785	\$ 1,658,785	

max. annual debt service (MADS) 329,422

STATEMENT 6
HERITAGE HARBOR CDD
FY 2021 PROPOSED BUDGET
ENTERPRISE FUND - GOLF COURSE / PRO SHOP

	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 YTD - MAR	FY 2021 PROPOSED	VARIANCE 2020-2021
REVENUE										
GOLF COURSE REVENUES:										
GREEN FEES	\$ 1,045,369	\$ 1,020,063	\$ 975,027	\$ 922,973	\$ 899,054	\$ 871,651	\$ 890,997	\$ 513,987	\$ 890,997	\$ -
CLUB RENTALS	25	25	25	50	25	-	25	-	25	-
RANGE FEES	44,824	46,451	40,740	38,518	47,492	49,371	38,804	26,837	38,804	-
HANDICAPS	140	60	120	40	40	-	100	-	100	-
TOTAL GOLF REVENUES	1,090,358	1,066,599	1,015,912	961,581	946,611	921,022	929,926	540,824	929,926	-
PRO SHOP REVENUES:										
GOLF BALL SALES	19,793	24,736	22,102	23,512	23,869	22,074	22,800	13,244	22,800	-
GLOVES SALES	5,628	5,793	6,458	6,057	6,458	6,434	6,000	3,261	6,000	-
HEADWEAR SALES	3,842	3,913	3,894	3,783	3,035	3,063	3,775	1,024	3,775	-
LADIE'S WEAR SALES	-	-	-	-	280	235	-	100	-	-
MEN'S WEAR SALES	930	1,303	1,846	1,382	3,023	1,838	2,000	797	2,000	-
MISCELLANEOUS SALES	3,761	3,425	2,553	1,522	2,728	2,644	2,000	1,138	2,000	-
TOTAL PRO SHOP REVENUES	33,954	39,170	36,853	36,256	39,393	36,288	36,575	19,563	36,575	-
MISCELLANEOUS REVENUE	-	-	-	-	34,440	-	-	343	-	-
SALES DISCOUNT	-	-	-	-	(15)	543	-	-	-	-
INTEREST	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE:	1,124,312	1,105,769	1,052,765	997,837	1,020,429	957,853	966,501	560,730	966,501	-
COST OF GOODS SOLD										
GOLF BALL	10,799	13,923	12,233	11,484	12,158	13,040	12,136	6,844	12,136	-
GLOVES	2,912	4,122	1,845	3,689	3,959	3,062	3,314	1,428	3,314	-
HEADWEAR	1,937	1,967	2,247	639	1,507	1,322	1,880	350	1,880	-
LADIE'S WEAR	-	-	-	-	146	110	-	47	-	-
MEN'S WEAR	287	722	936	875	1,587	1,468	1,008	590	1,008	-
MISCELLANEOUS	1,271	1,307	943	1,388	1,082	1,071	858	424	858	-
TOTAL COST OF GOODS SOLD	17,206	22,041	18,204	18,075	20,439	20,073	19,196	9,683	19,196	-
GROSS PROFIT	1,107,106	1,083,728	1,034,561	979,762	999,990	937,780	947,305	551,047	947,305	-
OPERATING EXPENSES										
GOLF COURSE:										
PAYROLL-HOURLY	-	299,857	312,372	300,864	272,218	276,952	275,000	121,571	275,000	-
PAYROLL - BONUS	8,000	-	1,500	-	-	-	-	-	-	-
INCENTIVE	500	500	500	-	500	500	500	903	500	-
FICA TAXES & ADMINISTRATIVE	43,246	41,503	43,477	45,986	37,162	34,157	44,000	15,327	41,250	(2,750)
LIFE AND HEALTH INSURANCE	18,855	23,928	22,660	21,555	37,402	27,424	28,400	12,007	28,800	400
WEBSITE DEVELOPMENT	-	-	-	-	75	-	-	-	-	-
ACCOUNTING SERVICES	9,000	9,000	9,000	9,000	4,255	3,997	4,210	2,070	4,299	89
CONTRACT-LAKES	16,500	16,500	-	-	-	-	-	-	-	-
CONTRACTS-SECURITY ALARMS	239	239	239	239	243	239	239	120	239	-
COMMUNICATION-TELEPHONE	2,110	2,197	2,271	2,314	2,314	2,082	2,364	753	1,800	(564)
POSTAGE AND FREIGHT	269	268	190	380	44	-	200	-	200	-
ELECTRICITY	16,532	13,841	14,654	13,391	9,628	10,023	13,200	3,827	13,200	-
UTILITY-REFUSE REMOVAL - MAINTENANCE	4,264	4,524	4,955	5,396	5,197	4,792	4,620	3,015	5,567	947
UTILITY-WATER AND SEWER	6,817	7,018	6,699	5,526	5,378	6,774	6,600	2,389	6,800	200
RENTAL/LEASE - VEHICLE/EQUIP	39,220	39,517	42,240	44,090	38,876	39,296	39,311	19,143	35,600	(3,711)
LEASE - ICE MACHINES	1,538	1,400	1,550	1,513	1,500	1,500	1,500	875	1,500	-
INSURANCE-PROPERTY	15,102	14,210	13,908	14,542	14,864	22,161	23,482	21,347	22,482	(1,000)
R&M-BUILDINGS	395	5,149	-	2,288	-	-	500	-	500	-
R&M-EQUIPMENT	17,643	15,725	15,114	12,579	10,726	19,646	15,500	8,443	17,000	1,500
R&M-FERTILIZER	23,081	27,630	20,181	17,421	37,521	36,936	30,000	10,689	30,000	-
R&M-IRRIGATION	4,268	5,657	9,514	2,244	8,712	1,849	5,000	507	5,000	-
R&M-GOLF COURSE	7,171	7,701	3,966	4,598	4,865	17,758	5,025	225	4,000	(1,025)
R&M-PUMPS	4,066	2,921	2,958	3,667	2,748	9,903	2,760	7,310	9,748	6,988
MISC-PROPERTY TAXES	1,133	-	-	2,488	2,082	1,845	2,100	1,511	2,100	-
MISC-LICENSES AND PERMITS	70	25	25	25	25	600	300	575	600	300
OP SUPPLIES - GENERAL	5,476	4,451	5,274	4,056	5,454	6,205	4,800	3,139	6,000	1,200
OP SUPPLIES - UNIFORMS	3,776	-	-	-	-	-	-	-	-	-
OP SUPPLIES - FUEL / OIL	34,810	21,941	15,444	13,245	14,532	15,495	15,500	7,422	15,500	-
OP SUPPLIES - CHEMICALS	31,069	30,996	33,487	31,218	9,940	4,810	30,571	443	22,456	(8,115)
OP SUPPLIES - HAND TOOLS	3,758	320	110	40	100	16	750	366	750	-
SUPPLIES - SAND	2,086	1,790	2,590	3,250	2,127	1,846	1,800	-	1,800	-
SUPPLIES - TOP DRESSING	1,753	2,372	1,755	1,479	-	2,175	2,400	1,523	2,400	-
SUPPLIES - SEEDS	4,551	-	6,640	3,085	-	2,406	2,000	-	2,000	-
SUBSCRIPTIONS, MEMBERSHIPS & MISC.	-	-	-	-	2,482	-	-	-	-	-
ALLOCATION OF HOA SHARED EXPENDITURES	-	-	-	-	-	915	732	318	969	237
RESERVE	-	-	-	-	3,896	-	-	-	11,661	11,661
GOLF COURSE TOTAL	327,298	601,180	593,273	566,479	534,866	552,302	563,364	245,818	569,720	6,357

STATEMENT 6
HERITAGE HARBOR CDD
FY 2021 PROPOSED BUDGET
ENTERPRISE FUND - GOLF COURSE / PRO SHOP

	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 YTD - MAR	FY 2021 PROPOSED	VARIANCE 2020-2021
PRO SHOP:										
PAYROLL - HOURLY	133,041	145,084	146,245	154,794	144,125	154,727	149,000	67,601	150,000	1,000
PAYROLL - BONUS	8,000	-	1,500	-	-	-	-	-	-	-
FICA TAXES & ADMINISTRATIVE	20,582	20,950	21,089	23,668	20,234	18,973	23,840	9,000	24,000	160
LIFE AND HEALTH INSURANCE	12,693	8,640	15,057	14,260	18,104	15,594	17,000	6,125	17,000	-
PROFSERV-WEBSITE DEVELOPMENT	1,022	688	750	750	263	-	-	-	-	-
ACCOUNTING SERVICES	9,000	9,000	9,000	9,000	4,255	3,997	4,890	2,070	4,299	(591)
CONTRACT-JANITORIAL SERVICES	-	-	-	-	2,268	-	-	-	-	-
CONTRACT-SECURITY ALARMS	2,682	1,378	2,908	1,251	890	479	2,157	613	2,157	-
COMMUNICATION-TELEPHONE	-	-	-	-	1,490	-	-	-	-	-
POSTAGE AND FREIGHT	269	268	190	380	61	-	250	-	250	-
ELECTRICITY	11,199	11,832	11,748	9,362	9,535	7,389	8,400	3,162	8,400	-
UTILITY-REFUSE REMOVAL	465	441	493	504	133	-	693	-	-	(693)
UTILITY-WATER AND SEWER	2,275	3,396	1,543	2,287	921	-	2,500	-	-	(2,500)
LEASE - COPIER	-	-	-	-	492	-	-	-	-	-
LEASE-CARTS	70,560	70,560	70,560	70,560	70,560	70,919	70,560	35,998	71,996	1,436
INSURANCE-PROPERTY	8,894	8,368	7,909	8,269	8,453	10,510	-	13,310	14,641	14,641
R&M-GENERAL	2,181	8,819	8,336	5,155	7,048	-	3,000	-	3,000	-
R&M-AIR CONDITIONING	414	530	2,078	799	207	-	800	-	-	(800)
R&M-PEST CONTROL	-	-	-	-	873	-	-	-	-	-
R&M-RANGE	-	1,994	-	-	-	-	1,000	240	1,000	-
ADVERTISING	9,811	10,225	9,568	10,830	9,713	8,413	10,500	4,039	10,500	-
MISC-BANK CHARGES	25,282	31,573	33,049	25,125	23,819	21,409	22,000	10,152	22,000	-
MISC-CABLE TV EXPENSES	1,319	1,359	1,386	1,402	1,244	1,607	1,600	974	1,680	80
MISC-PROPERTY TAXES	5,798	5,481	5,375	3,883	5,183	4,340	5,500	-	5,500	-
MISC-HANDICAP FEES	696	582	525	488	527	501	500	558	558	58
OFFICE SUPPLIES	909	992	1,465	1,297	819	1,462	1,200	609	1,200	-
COMPUTER EXPENSE	965	965	965	1,755	1,210	2,467	1,000	965	1,000	-
OP SUPPLIES - GENERAL	468	770	913	521	3,186	3,165	1,000	978	2,000	1,000
SUPPLIES - SCORECARDS	1,619	286	994	1,352	693	500	500	-	500	-
CONTINGENCY	-	-	-	-	-	1,041	2,000	1,065	2,000	-
ALLOCATION OF HOA SHARED EXPENDITURES	26,823	27,722	22,272	21,759	-	17,847	14,495	5,750	6,804	(7,691)
RESERVE	-	-	-	-	8,355	-	27,100	-	27,100	-
PRO SHOP TOTAL	356,967	371,903	375,918	369,451	343,968	345,532	371,485	163,210	377,585	6,100
DEPRECIATION EXPENSE	-	-	-	-	222,663	222,663	-	111,332	-	-
TOTAL OPERATING EXPENSES	684,265	973,083	969,191	935,930	1,101,497	1,120,497	934,849	520,360	947,305	12,456
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPEND.	422,841	110,645	65,370	43,832	(101,507)	(182,717)	12,456	30,687	(0)	(12,456)
NONOPERATING EXPENSES:										
DEBT SERVICE	-	-	-	-	-	-	-	-	-	-
ARBITRAGE	300	300	300	300	600	650	-	-	-	-
DISSEMINATION	1,000	1,000	1,000	1,000	-	-	-	-	-	-
TRUSTEE	2,658	3,098	3,098	3,563	3,098	-	-	-	-	-
PRINCIPAL DEBT RETIREMENT	90,000	100,000	110,000	115,000	-	-	-	-	-	-
INTEREST EXPENSE	100,201	92,354	82,796	77,500	58,476	-	-	-	-	-
INTERFUND TRANSFER OUT	-	-	-	-	111	-	-	-	-	-
PRINCIPAL PREPAYMENTS	-	-	-	-	-	-	-	-	-	-
BOND REFUNDING	-	-	-	-	-	-	-	-	-	-
DEBT SERVICE TOTAL	194,159	196,752	197,194	197,363	62,285	650	-	-	-	-
TOTAL EXPENSES	878,424	1,169,835	1,166,385	1,133,293	1,163,782	1,121,147	934,849	520,360	947,305	12,456
NONOPERATING REVENUES										
GAIN ON SALE OF EQUIPMENT	-	-	-	-	-	3,350	-	-	-	-
INTEREST AND DIVIDEND REVENUE	126	404	179	305	347	22	-	-	-	-
MISC REVENUES	501	-	19	-	-	593	-	-	-	-
INTERFUND TRANSFER IN	-	-	-	-	869,846	-	-	-	-	-
SALES TAX DISCOUNT	-	-	-	-	180	90	-	-	-	-
BOND PROCEEDS	-	-	-	-	-	-	-	-	-	-
TOTAL NONOPERATING INCOME & DEDUCTIONS	627	404	198	305	870,373	4,055	-	-	-	-
CHANGE IN NET POSITION	229,309	(85,703)	(131,626)	(153,226)	706,581	(179,312)	12,456	30,687	(0)	(12,456)