Niles School District 71 2016-2017 Superintendent Goals/Strategic Plan

District Goals

1. Improvement of Academic Achievement

1.1 Goal: Create a supportive Professional Learning Community (PLC) that uses student assessment data to guide curriculum decisions and improve instruction.

Activities:

- 1. Provide professional development opportunities in Professional Learning Communities systems including book study, workshops, and seminars.
- 2. Implement writing, reading, and math vertical PLCs to provide professional development and best practice instructional strategies in core content areas.
- 3. Staff will review class and grade level student achievement test data in PLC teams to set goals according to student strengths and weaknesses.
- 4. Establish yearly goal setting process for staff regarding opportunities for personal and grade-level specific growth.
- 5. Staff will collaborate to adjust math and reading curriculum based on student formative assessment data.
- 6. Provide the Board regular updates regarding student achievement on PARCC, MAP and other local assessments.
- 1.2. Goal: Ensure that all students actively engage in a rigorous curriculum aligned to the Common Core and New Science Standards.

Activities:

- 1. Review scope and sequence of middle school math programs to ensure that all key content areas are appropriately taught.
- 2. Implement elementary math lab approach to provide teacher support and training in common core curriculum and assessment and instructional best practices.

- 3. Work with reading coaches to provide teacher support and training in Daily 5, SRA reading and writing across the curriculum strategies.
- 4. Provide struggling students supports in reading and math through extended MTSS programming.
- 5. Implement newly adopted science curriculum and resources that are aligned to the new Next Generation Science Standards.
- 6. Provide the Board a plan to revise the enrichment program to provide high achieving students challenging curricular activities for meaningful growth.

2. Teaching, Learning, and Working with Technology

Goal: Continue our technology plan to support student learning, professional development, and district operations through meaningful use of 1:1 technology.

Activities:

- 1. Prepare a three-year plan technology plan describing a clear technology vision for fully integrating the use of technology into our curriculum and instruction.
- 2. Provide elementary students with a dedicated technology special to foster students' use of educational apps in 21st century learning experiences.
- 3. Provide professional development to faculty and staff to ensure meaningful integration of technology in instruction and district operations.
- 4. Implement Vernier science probes for STEAM lessons in math and science classes.
- 5. Communicate technology expectations to parents in a timely fashion.

3. Maintain a Positive, Supportive Environment for Students and Staff

3.1 Goal: Provide a positive school climate and culture with key stakeholders through targeted communication and collaboration opportunities.

Activities:

1. Complete staff team building activities and celebrate school successes at faculty and grade level meetings.

- 2. Create opportunities for shared decision-making opportunities through the school's PLC and committee structure.
- 3. Implement the revised District teacher evaluation program to meet state requirements regarding the use of student assessment data.
- 4. Fully implement middle school advisory curriculum to focus on grade level themes and specific social emotional outcomes for students.
- 5. Provide middle school students recess opportunities.
- 6. Collaborate with staff to enhance school-wide behavior expectations. Review and revise the student behavior matrix. Collaborate with staff to implement best practice PBIS behavior approaches.

4. Ensure the Financial Stability of the District

4.1 Goal: Maintain long-term financial stability while continuing to improve and expand the quality of programs and opportunities for students.

Activities:

- 1. Prepare a balanced budget and provide Board monthly updates regarding expenditures and revenues.
- 2. Provide the Board comprehensive long-term financial projections for the district.
- 3. Continue to develop the District's financial reporting standards to meet the requirements of the Comprehensive Annual Financial Report (CAFR) program.
- 4. Successfully negotiate and implement the new Union contract.

5. Maintain Safe and Productive School Facilities

 $5.1\,$ Goal: Maintain a school building that facilitates instruction and supports 21^{st} century learning strategies.

Activities:

1. Continue the environmental testing program to determine if the building meets environmental standards and remediate any identified deficiencies.

- 2. Develop a list of school maintenance needs for Board prioritization including HVAC, playground, and school entrances.
- 3. Collaborate with the Village of Niles and Groot to enhance the school recycling and composting program. Prepare grant for recycling program materials.
- 4. Develop a list of school safety projects for Board prioritization and complete items of high priority.

6. Effective Communication and Community Engagement

6.1 Goal: Provide positive communication between Niles SD 71, parents and community members.

Activities:

- 1. Continue to build awareness of innovation in teaching and learning at Niles SD 71 with local stakeholders through community newsletters, press releases, local articles, and school web pages.
- 2. Expand, revise, and update the district web site and related software.
- 3. Provide the Board options and support for a strategic planning process to begin during the spring 2016-2017 school year.
- 4. Hold two parent coffee meetings with the superintendent to communicate district priorities and gather community feedback.