

# All Staff Professional Learning & Annual Strategic Staffing Plan

Board of Education Meeting  
January 14, 2024





# Meet the Team

## **Dr. Natacia Campbell Tominov**

Assistant Superintendent of Human Resources

## **Erica Childress**

Equity & Professional Learning Coordinator

## **Dr. Luis De Leon**

Assistant Superintendent of Middle Schools

## **Dr. Tawanda Lawrence**

Senior Director of Teaching and Learning

## **Dr. Eboney Lofton**

Chief Learning Innovation Officer

## **Donna Middleton**

Senior Director of Student Services

## **Patrick Robinson**

Assistant Superintendent of Elementary Schools

## **Stephanie Suerth**

Equity & Professional Learning Coordinator



# 2024-25 District 97 Transformation Goals

## We Learn, Lead and Celebrate Together

Our District Culture  
ALL Employee Professional Learning

## We Design for ALL

Elementary Core Instruction Foundations  
Middle School Redesign

## We Align Resources

Master Facilities Plan  
Comprehensive Safety Plan

## We Learn Everywhere

Portrait of an Oak Park 8th Grade Graduate  
Early Childhood Education



# Goals for SY25

## *District Goal 1: We Lead, Learn, and Celebrate Together*

### **Goal 1B: All employee professional learning**

- Build human resource systems and capacity in a manner that demonstrates how next-edge public school district evolves its professional learning plan to put its **equity policy into practice with clear objectives**, timelines/budget and the appropriate level of publicly shared detail so the community is aware of our direction.
- Build a professional learning plan to ensure staff have **meaning opportunities to learn about the standards (Framework for Teaching (FfT), Illinois Performance Standards for School Leaders, etc.)** in a manner that clarifies, coaches, and engages employees in meeting/exceeding professional expectations.

# Actions Reflect Beliefs:

## This Presentation & Our *D97 Equity Policy*

### E. Workforce Equity

District 97 shall recruit, employ, **support, and retain** racially and linguistically diverse and culturally competent administrative, instructional and support personnel. District 97 **shall provide professional development to strengthen employees' knowledge and skills for eliminating racial and ethnic disparities in achievement.** District 97 shall develop a concrete plan to develop a teacher and administrator workforce reflective of the diversity of our student body to provide children of all races, cultures, genders, and backgrounds with familiar role models in schools, with an emphasis on teachers of color and male teachers. All children benefit from seeing teachers and leaders of color in their school. In addition to recruiting talent that reflects the student body, the District will develop retention plans so that we are able to retain talent in the District. The District will **foster good relationships** between and among our teachers and staff so that the workforce is **supportive of one another and works together** as a community, embracing the benefits of peer review.

# Multi-Year Professional Learning Plan: Possible Partnership to Support Fulfillment of Equity Policy

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Center for Racial  
Justice Education



Midwest & Plains  
Equity Assistance Center



National Equity Project



Multicultural Student  
Achievement Network



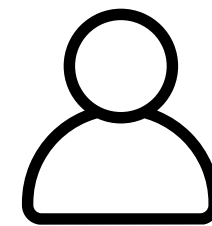
Collaboration



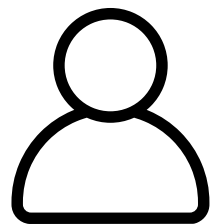
West40



Facing History & Ourselves



Eboni Rucker  
Restorative Rucker, LLC



Liza Talusan

# Multi-Year Professional Learning Plan

|                                                                                     |                                               |                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    | <b>West40</b>                                 | <ul style="list-style-type: none"><li>• Provided level-setting learning for all district staff</li><li>• Led professional learning and reflection around implicit racial bias, cultural competency, and equity during Institute Day on January 6, 2025</li></ul>                                                                                                                    |
|    | <b>National Equity Project</b>                | <ul style="list-style-type: none"><li>• <b>New District Equity Team: professional learning sessions (including facilitation and coaching of administrators, teachers, and employee groups)</b></li><li>• <b>Executive Coaching for Equity: Leadership Development</b></li><li>• <b>Strategic Advising for Professional Learning Implementation</b></li></ul>                        |
|  | <b>Center for Racial Justice in Education</b> | <ul style="list-style-type: none"><li>• Healing and Restoration Professional Development Opportunities: deep dives into unconscious bias and micro-aggressions in support of SEL and Tier 1 practices</li><li>• Facilitation of meaningful relationship building through the prioritization of empathy and utilization of restorative and culturally responsive practices</li></ul> |
|  | <b>Collaboraction</b>                         | <ul style="list-style-type: none"><li>• Deploy artist-auditors to observe and conduct interviews with interest holders</li><li>• Utilize the data gathered to build a sustainable culture of belonging and produce a live performance or interactive program involving our students and community members.</li></ul>                                                                |

*\*Contract for NEP will be on the Jan 28 meeting for discussion and action.*



# Meet the Team

## **Dr. Natacia Campbell Tominov**

Assistant Superintendent of Human Resources

## **Dr. Anna Colaner**

Senior Director of Data Analytics and Research

## **Dr. Luis De Leon**

Assistant Superintendent of Middle Schools

## **Dr. Tawanda Lawrence**

Senior Director of Teaching & Learning

## **Dr. Eboney Lofton**

Chief Learning Innovation Officer

## **Donna Middleton**

Senior Director of Student Services

## **Patrick Robinson**

Assistant Superintendent of Elementary Schools

## **Principals**



# Goals for SY25

## *District Goal 3: We Align Resources*

### **Goal 3D: Workforce Diversity and Strategic Staffing Cycle**

- Develop staffing systems that model how to use data to **make visible the current distribution of staff resources** as well as how to move toward an **strategy-based and aligned allocation of staff resources** to ensure strong teacher team and to achieve our workforce diversity outcomes



# The purpose of staffing plans

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The school site staffing plan is the tool that provides each school with the instructional, administrative, and support staff needed to design the educational experience for their students. The school site staffing allocations for individual sites are based upon the guidelines of the plan and enrollment projections.

The primary components of the staffing plan, including staffing ratios for the school year 2025-2026 are **expected to remain relatively consistent** pending any enrollment levels, when compared to the current school year (2024-2025). Enrollment projections for next school year are entered into the school site staffing plan, and the resulting staff allocations inform site planning teams as they design the site's master schedule and relevant supports for the upcoming year.

# Staffing Plan & Timeline

## Completed steps

|                                 |                                                                                                               |
|---------------------------------|---------------------------------------------------------------------------------------------------------------|
| December 3-4, 2024              | Principals and District Leadership Team review timeline                                                       |
| December 16, 2024               | Principals review general education section based on enrollment                                               |
| Week of January 6<br>(via Zoom) | Specials and master schedule conversations with elementary principals<br>Out-of-classroom positions finalized |
| January 8, 2025                 | FORC meeting reviews general education section projections based on enrollment                                |

# Staffing Plan & Timeline

## Upcoming steps

|                  |                                                                                         |
|------------------|-----------------------------------------------------------------------------------------|
| January 14, 2025 | Present tentative staffing plan at January BOE Meeting                                  |
| February 2025    | Finalize staffing plan for OPTA                                                         |
| March 2025       | Finalize staffing plan for OPTAA                                                        |
| April 2025       | OPTA receives notice of assignment<br>Present Leadership Roles Proposal at BOE Meetings |
| May 2025         | OPTAA receives notice of assignment<br>OPTA and OPTAA Selection for Leadership Roles    |

# SY26 Staff Planning

Annually, vacancies become available due to non-renewal, retirements, and resignations.

Teachers eligible for transfer due to district need will have a position in the district in SY25-26.

Positions may remain the same, be created, eliminated, or redefined.

**District 97 will not have a reduction in force (RIF) this year.**

# Section Projection Methodology

## 1) Projected Enrollment by School and Grade-Level

2-8 Gr = Current Grade 1-7 enrollment

1st Gr = Average Current Grade 1-3 enrollment\*

K = Kasarda Report Scenarios B\*\*

## 2) Targeted Maximum Section Sizes set at 29 at Grades 6-8, 24 at Grades 1-5, 20 at Grade K, 20 at PreK

## 3) Ensure 30:70 special education: general education ratio requirement

## 4) Ensure staff: student ratio in bilingual classes is at 90% of GenEd class sizes

### Notes:

\*If K enrollment is higher than the average Grade 1-3 enrollment we use K enrollment for projections.

\*\*Our projection methodology calls for opening K classrooms at 2 schools. However, based on our review of historical estimation compared to actual enrollment trends in K, we are holding on opening these new K classrooms. We monitor enrollment throughout the summer to ensure proper staffing in alignment with CBA and D97 values.

# Data-based Sections: SY23, SY24, SY25 Actual, SY26 Projected K-8 Sections



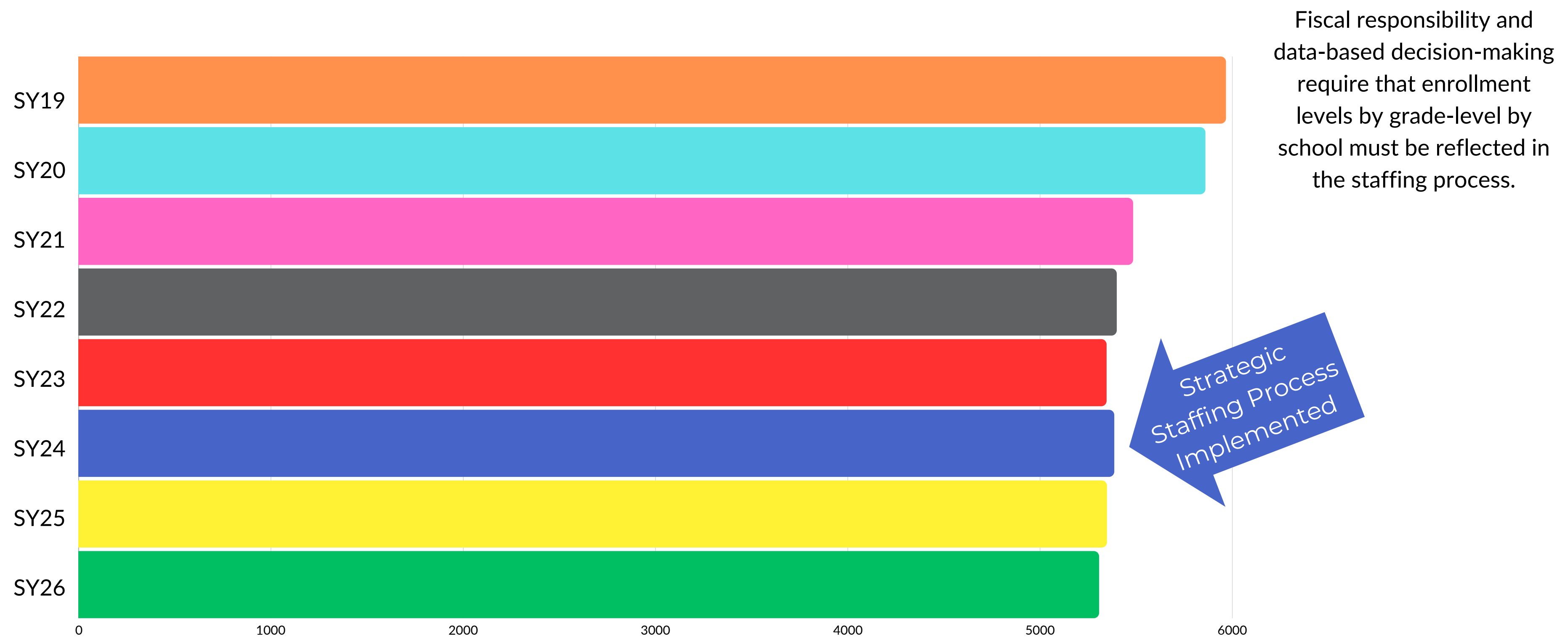
Fiscal responsibility and data-based decision-making require that enrollment levels by grade-level by school must be reflected in the staffing process.

Enrollment projections indicate a reduction from 213 in SY25 to 206 in SY26. Schools will be impacted differently based on their local data; some are anticipated to remain steady while others will have a reduction in sections.

The staffing process includes a review process which may modify section counts

Note: This graph includes the number of Gen Ed, Co-Taught, Instructional and RISE (formerly: Multineeds) sections across years

# Data-based Sections: Historical K-8 Enrollment & SY26 Projected Enrollment

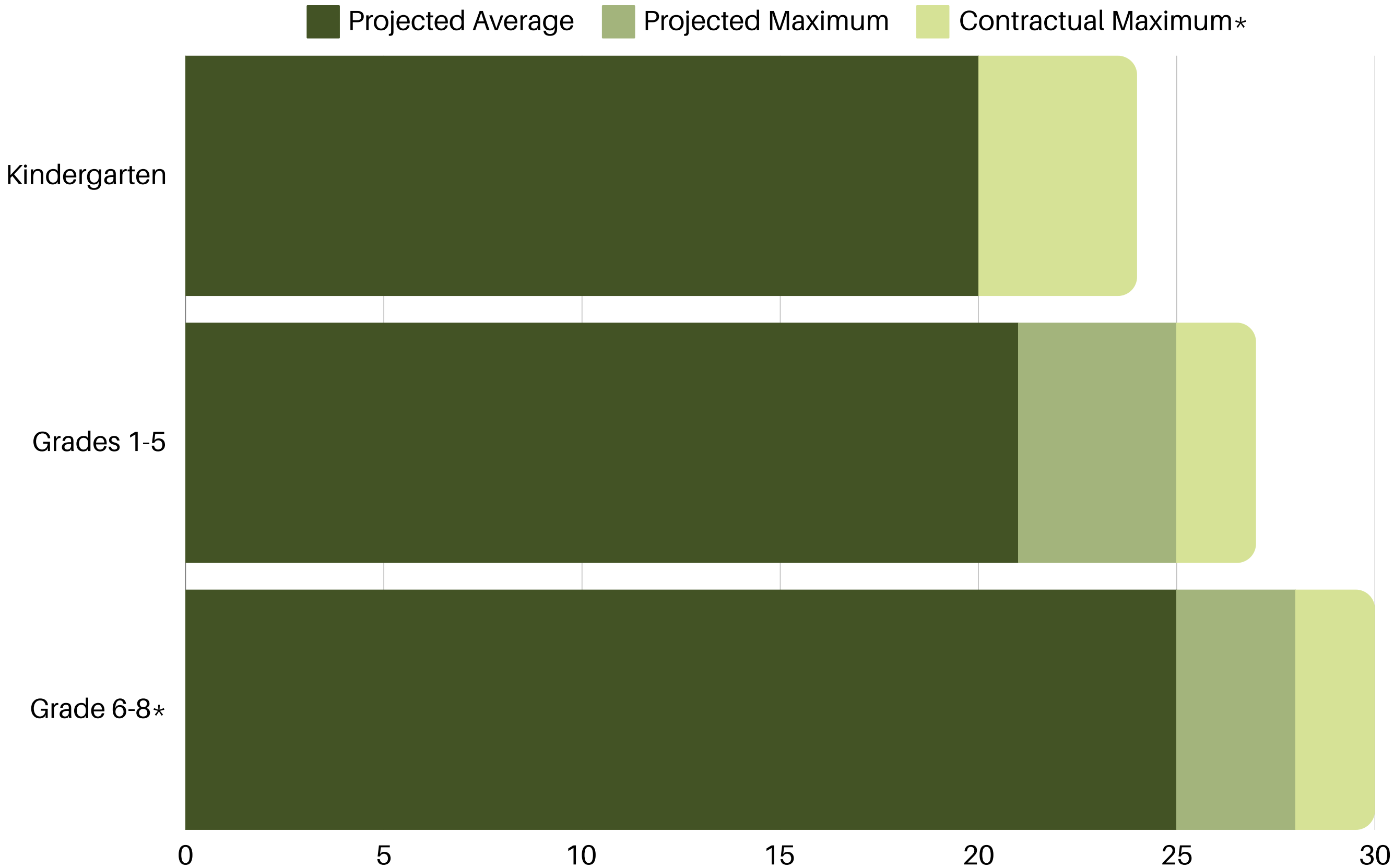


# Section Size Comparisons: Past, Current & Next Year

|     | SY23 Average*<br>Section Size      | SY24 Average*<br>Section Size       | SY25 Average*<br>Actual Section<br>Size | SY26 Average*<br>Projected Section<br>Size |
|-----|------------------------------------|-------------------------------------|-----------------------------------------|--------------------------------------------|
| K-2 | <b>17</b><br>(Min: 14<br>Max: 21)  | <b>19</b><br>(Min: 15<br>Max: 24)   | <b>19</b><br>(Min: 15<br>Max: 24)       | <b>20</b><br>(Min: 15<br>Max: 24)          |
| 3-5 | <b>19</b><br>(Min: 15<br>Max: 24)  | <b>20</b><br>(Min: 17<br>Max: 24)   | <b>20</b><br>(Min: 16<br>Max: 24)       | <b>21</b><br>(Min: 17<br>Max: 24)          |
| 6-8 | <b>27**</b><br>(Min: 25<br>Max 29) | <b>26**</b><br>(Min: 24<br>Max: 29) | <b>26**</b><br>(Min: 23<br>Max: 28)     | <b>25**</b><br>(Min: 23<br>Max: 28)        |

Notes:  
\* Average of average within-school grade-level GenEd sections  
\*\*Average assuming 3 sections (teams) at each grade level are equally distributed across 4 core courses

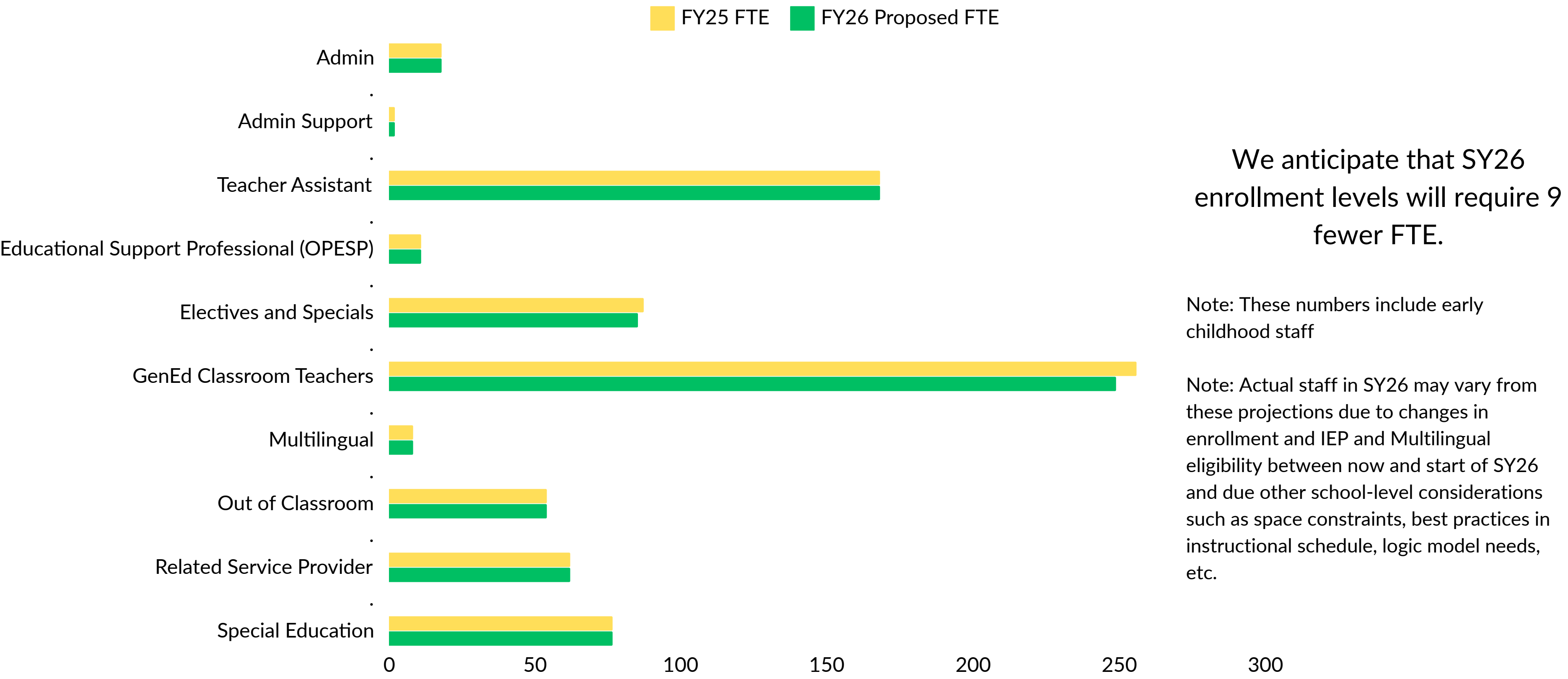
# Projected SY26 Section Size Comparisons to Contractual Requirements



Our projected SY26 average and maximum class sizes are below contractual requirements.

\*There is no contractual maximum core class for grade 6-8 specified in the current OPTA CBA. The value here reflected the class size at which a teacher may request an assistant

# SY25 Actual, SY26 Projected School-Based Core Instruction Staff FTE Needs



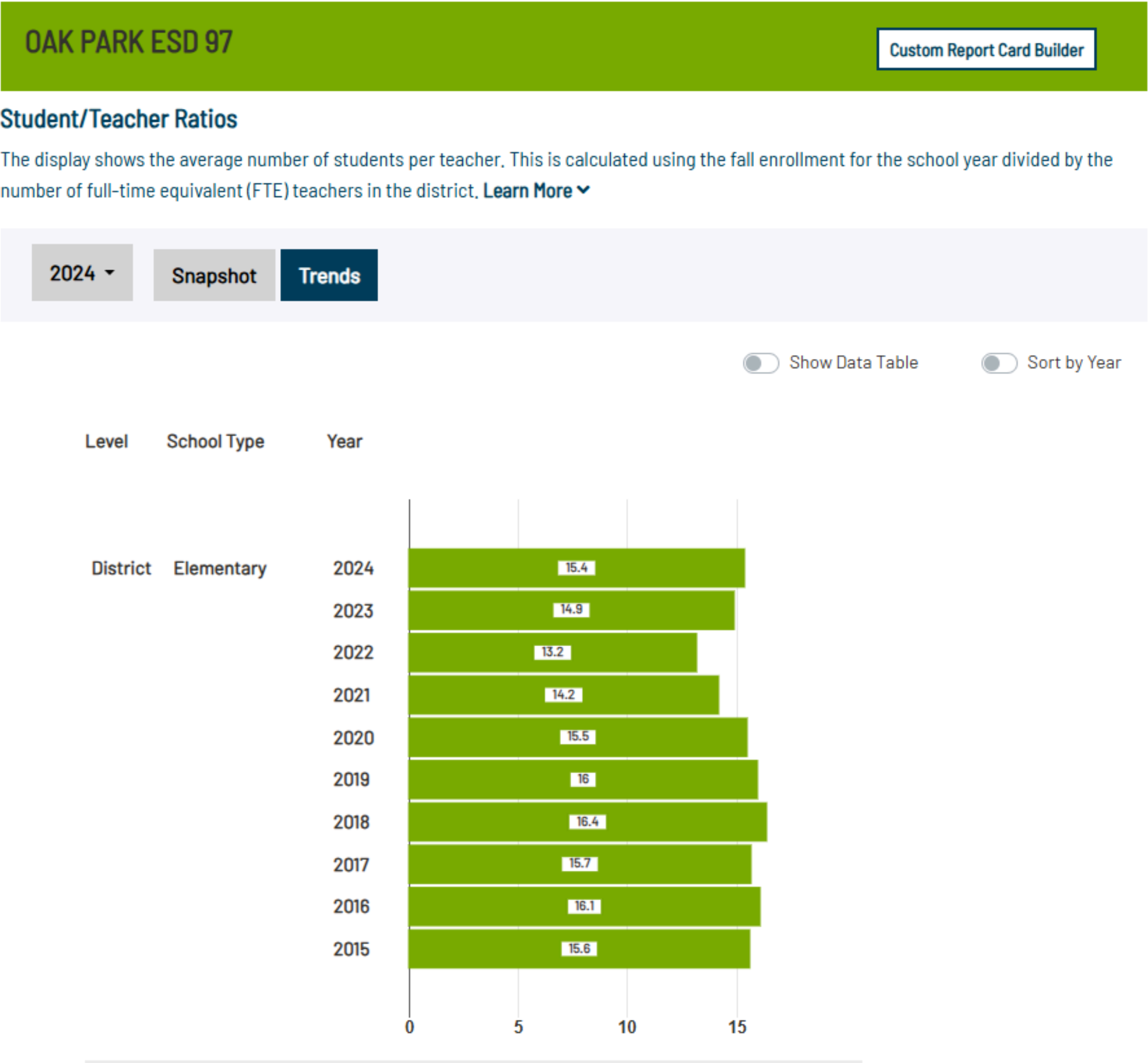
We anticipate that SY26 enrollment levels will require 9 fewer FTE.

Note: These numbers include early childhood staff

Note: Actual staff in SY26 may vary from these projections due to changes in enrollment and IEP and Multilingual eligibility between now and start of SY26 and due other school-level considerations such as space constraints, best practices in instructional schedule, logic model needs, etc.

Note: This graph includes the number of Core Instruction FTE across D97 schools by Category

Average Student/Teacher Ratios at D97 in 2024 (15.4) were lower than pre-COVID levels (15.6 in 2015)





**Thank you!**  
**Any Questions?**